

## CORPORATE MONTHLY BUDGET MONITORING - September 2012

		FULL YEAR							(Latest Budget to Latest Forecast Outturn)
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	to Latest Forecast
		£'000	£'000	£'000	£'000	£'000	Outturn	Outturn	Outturn)
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
ADULTS HEALTH & WELLBEING	Expenditure	112,906	115,312	48,854	49,162	308	115,308	117,756	2,444
	Income	(14,682)	(15,047)	(6,373)	(6,682)	(309)	(17,374)	(17,491)	(2,444)
	Net Expenditure	98,224	100,265	42,481	42,480	(1)	97,934	100,265	0
CHIEF EXECUTIVE'S	Expenditure	15,859	17,120	8,423	8,573	150	16,671	17,120	0
	Income	(7,050)	(7,673)	(3,839)	(3,961)	(122)	(7,673)	(7,673)	0
	Net Expenditure	8,809	9,447	4,584	4,612	28	8,998	9,447	0
CSF GENERAL FUND	Expenditure	144,938	144,415	72,208	57,176	(15,032)	145,132	145,909	1,494
	Income	(61,460)	(61,577)	(30,789)	(13,719)	17,070	(62,211)	(63,589)	(2,012)
	Net Expenditure	83,478	82,838	41,419	43,457	2,038	82,921	82,320	(518)
COMMUNITIES, LOCALITIES & CULTURE	Expenditure	115,308	129,655	54,657	52,419	(2,238)	129,162	130,355	700
	Income	(46,865)	(50,858)	(24,779)	(23,199)	1,580	(51,665)	(51,558)	(700)
	Net Expenditure	68,443	78,797	29,878	29,220	(658)	77,497	78,797	0
DEVELOPMENT & RENEWAL	Expenditure	80,331	80,836	40,418	36,316	(4,102)	81,312	80,836	0
	Income	(60,118)	(60,619)	(30,310)	(26,260)	4,050	(61,351)	(60,619)	0
	Net Expenditure	20,213	20,217	10,109	10,056	(53)	19,961	20,217	0
RESOURCES	Expenditure	325,713	329,985	164,997	176,215	11,218	330,694	330,985	1,000
	Income	(316,964)	(317,825)	(158,917)	(169,775)	(10,858)	(318,207)	(317,825)	0
	Net Expenditure	8,749	12,160	6,080	6,440	360	12,487	13,160	1,000
CORPORATE COSTS & CAPITAL FINANCING	Expenditure	394	(9,063)	6,146	10,277	4,131	(5,559)	(9,063)	0
	Income	(2,395)	(2,395)	(1,197)	(2,707)	(1,510)	(2,395)	(2,395)	0
	Net Expenditure	(2,001)	(11,458)	4,949	7,570	2,621	(7,954)	(11,458)	0
TOTAL	Expenditure	795,448	808,260	395,703	390,138	(5,565)	812,721	813,898	5,638
	Income	(509,534)	(515,994)	(256,204)	(246,303)	9,900	(520,875)	(521,150)	(5,156)
	Net Expenditure	285,914	292,266	139,500	143,835	4,335	291,847	292,748	482
CSF SCHOOLS BUDGET (DSG)	Expenditure	318,580	347,030	173,516	76,025	(97,491)	346,621	346,665	(0)
	Income	(318,580)	(347,030)	(173,516)	(1,273)	172,243	(346,621)	(346,665)	0
	Net Expenditure	0	0	0	74,752	74,752	0	0	0

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ADULTS, HEALTH & WELLBEING		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k	Proposed mitigating action and dates
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)				
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000			
<b>A53 Commissioning and Strategy M&amp;A</b>	Expenditure	198	333	166	168	2	332	332	(1)	(0)			
	Income	(30)	(155)	0	0	0	(155)	(139)	16	(10)			
	<b>Net Expenditure</b>	<b>168</b>	<b>178</b>	<b>166</b>	<b>168</b>	<b>2</b>	<b>178</b>	<b>193</b>	<b>15</b>	<b>8</b>			
											Vote Budget Manager:	D.Cohen	
											Budget Risk:	Low	
											Date forecast last reviewed:	October 2012	
<b>A04 Preventative Technology</b>	Expenditure	0	0	0	1	1			0	0			
	Income	0	0	0	0	0	0	0	0	0			
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>			
											Vote Budget Manager:	K.Sugars	
											Budget Risk:	Low	
											Date forecast last reviewed:		
<b>A05 Carers Grant</b>	Expenditure	1,041	1,181	510	492	(18)	1,181	1,181	0	0			
	Income	0	(140)	0	(0)	(0)	(140)	(140)	0	0			
	<b>Net Expenditure</b>	<b>1,041</b>	<b>1,041</b>	<b>510</b>	<b>492</b>	<b>(18)</b>	<b>1,041</b>	<b>1,041</b>	<b>0</b>	<b>0</b>			
											Vote Budget Manager:	B.Disney	
											Budget Risk:	Medium	
											Date forecast last reviewed:	September 2012	
<b>A42 Older People Commissioning</b>	Expenditure	25,330	26,142	9,500	9,526	26	25,532	26,188	46	0			
	Income	(4,482)	(4,482)	(3,000)	(3,015)	(15)	(4,484)	(4,484)	(2)	0			
	<b>Net Expenditure</b>	<b>20,848</b>	<b>21,660</b>	<b>6,500</b>	<b>6,511</b>	<b>11</b>	<b>21,048</b>	<b>21,704</b>	<b>44</b>	<b>0</b>			
											Vote Budget Manager:	B.Disney	
											Budget Risk:	High	
											Date forecast last reviewed:	September 2012	
<b>A43 Learning disabilities Commissioning</b>	Expenditure	21,147	22,078	9,500	9,832	332	22,802	23,689	1,611	7			
	Income	(3,687)	(3,687)	(1,900)	(2,189)	(289)	(5,173)	(5,173)	(1,486)	40			
	<b>Net Expenditure</b>	<b>17,460</b>	<b>18,391</b>	<b>7,600</b>	<b>7,643</b>	<b>43</b>	<b>17,629</b>	<b>18,516</b>	<b>125</b>	<b>1</b>			
											Vote Budget Manager:	B.Disney	
											Budget Risk:	High	
											Date forecast last reviewed:	September 2012	
<b>A44 Mental Health Commissioning</b>	Expenditure	9,640	9,352	3,850	4,029	179	9,813	9,759	407	4			
	Income	(1,886)	(1,937)	(100)	(114)	(14)	(1,962)	(1,962)	(25)	1			
	<b>Net Expenditure</b>	<b>7,754</b>	<b>7,415</b>	<b>3,750</b>	<b>3,915</b>	<b>165</b>	<b>7,851</b>	<b>7,797</b>	<b>382</b>	<b>5</b>			
											Vote Budget Manager:	R.Fradgley	
											Budget Risk:	High	
											Date forecast last reviewed:	September 2012	
<b>A45 Physical Disabilities Commissioning</b>	Expenditure	7,264	7,571	3,600	3,888	288	8,854	8,965	1,394	18			
	Income	(1,714)	(1,715)	(140)	(146)	(6)	(2,764)	(2,764)	(1,049)	61			
	<b>Net Expenditure</b>	<b>5,550</b>	<b>5,856</b>	<b>3,460</b>	<b>3,742</b>	<b>282</b>	<b>6,090</b>	<b>6,201</b>	<b>345</b>	<b>6</b>			
											Vote Budget Manager:	B.Disney	
											Budget Risk:	Medium	
											Date forecast last reviewed:	September 2012	
<b>A46 HIV Commissioning</b>	Expenditure	214	269	160	157	(3)	231	231	(38)	(14)			
	Income	0	(55)	(56)	(56)	0	(55)	(55)	0	0			
	<b>Net Expenditure</b>	<b>214</b>	<b>214</b>	<b>104</b>	<b>101</b>	<b>(3)</b>	<b>176</b>	<b>176</b>	<b>(38)</b>	<b>(18)</b>			
											Vote Budget Manager:	B.Disney	
											Budget Risk:	High	
											Date forecast last reviewed:	September 2012	

ADULTS, HEALTH & WELLBEING		FULL YEAR											Explanation of any variance that is considered to be significant and all variances greater than £100k	Proposed mitigating action and dates
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		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%				
<b>A47 Access to Resources</b>	Expenditure	1,076	1,125	580	597	17	1,164	1,164	39	3				
	Income	0	0	0	0	0	0	0	0	0				
	<b>Net Expenditure</b>	<b>1,076</b>	<b>1,125</b>	<b>580</b>	<b>597</b>	<b>17</b>	<b>1,164</b>	<b>1,164</b>	<b>39</b>	<b>3</b>	Vote Budget Manager: D.Ingram			
											Budget Risk: Low			
											Date forecast last reviewed: September 2012			
<b>A48 Strategic Commissioning</b>	Expenditure	508	508	250	246	(4)	491	491	(17)	(3)				
	Income	(96)	(96)	37	37	(0)	(96)	(96)	0	0				
	<b>Net Expenditure</b>	<b>412</b>	<b>412</b>	<b>287</b>	<b>283</b>	<b>(4)</b>	<b>395</b>	<b>395</b>	<b>(17)</b>	<b>(4)</b>	Vote Budget Manager: B.Disney			
											Budget Risk: Low			
											Date forecast last reviewed: September 2012			
<b>A50 Supporting People</b>	Expenditure	13,962	14,407	7,700	7,303	(397)	13,456	13,521	(886)	(6)	Savings projects b/f (review of hostels service) to meet timing delays in other parts of the directorate efficiency programme.			
	Income	0	(25)	0	(3)	(3)	0	(25)	0	0				
	<b>Net Expenditure</b>	<b>13,962</b>	<b>14,382</b>	<b>7,700</b>	<b>7,300</b>	<b>(400)</b>	<b>13,456</b>	<b>13,496</b>	<b>(886)</b>	<b>(6)</b>	Vote Budget Manager: C Kilpatrick			
											Budget Risk: Medium			
											Date forecast last reviewed: October 2012			
<b>A55 Quality and Performance</b>	Expenditure	703	823	355	354	(1)	829	829	6	1				
	Income	(50)	(50)	0	0	0	(50)	(50)	0	0				
	<b>Net Expenditure</b>	<b>653</b>	<b>773</b>	<b>355</b>	<b>354</b>	<b>(1)</b>	<b>779</b>	<b>779</b>	<b>6</b>	<b>1</b>	Vote Budget Manager: K.Sugars			
											Budget Risk: Low			
											Date forecast last reviewed: October 2012			
<b>A56 Social Services I.T.</b>	Expenditure	356	550	60	62	2	550	550	0	0				
	Income	0	0	0	0	0	0	0	0	0				
	<b>Net Expenditure</b>	<b>356</b>	<b>550</b>	<b>60</b>	<b>62</b>	<b>2</b>	<b>550</b>	<b>550</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: K.Sugars			
											Budget Risk: Low			
											Date forecast last reviewed: October 2012			
<b>A58 Technical Resources</b>	Expenditure	901	955	215	223	8	955	969	14	1				
	Income	(23)	(23)	(38)	(38)	0	(38)	(38)	(15)	65				
	<b>Net Expenditure</b>	<b>878</b>	<b>932</b>	<b>177</b>	<b>185</b>	<b>8</b>	<b>917</b>	<b>931</b>	<b>(1)</b>	<b>(0)</b>	Vote Budget Manager: K.Sugars			
											Budget Risk: Medium			
											Date forecast last reviewed: October 2012			
<b>A59 Corporate Services</b>	Expenditure	2,307	761	340	222	(118)	449	537	(224)	(29)				
	Income	(470)	(350)	(1,120)	(1,000)	120	0	(126)	224	(64)				
	<b>Net Expenditure</b>	<b>1,837</b>	<b>411</b>	<b>(780)</b>	<b>(778)</b>	<b>2</b>	<b>449</b>	<b>411</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: E. Hussein			
											Budget Risk: Medium			
											Date forecast last reviewed: October 2012			
<b>A61 Business Supp &amp; Prog Management</b>	Expenditure	710	816	350	283	(67)	701	701	(115)	(14)				
	Income	(150)	(238)	0	0	0	(138)	(138)	100	(42)				
	<b>Net Expenditure</b>	<b>560</b>	<b>578</b>	<b>350</b>	<b>283</b>	<b>(67)</b>	<b>563</b>	<b>563</b>	<b>(15)</b>	<b>(3)</b>	Vote Budget Manager: K.Sugars			
											Budget Risk: Medium			
											Date forecast last reviewed: October 2012			
<b>A62 Strategy and Policy</b>	Expenditure	122	122	60	63	3	126	126	4	3				
	Income	(67)	(67)	0	0	0	(69)	(69)	(2)	3				
	<b>Net Expenditure</b>	<b>55</b>	<b>55</b>	<b>60</b>	<b>63</b>	<b>3</b>	<b>57</b>	<b>57</b>	<b>2</b>	<b>4</b>	Vote Budget Manager: K.Sugars			
											Budget Risk: Low			
											Date forecast last reviewed: October 2012			
<b>Commissioning &amp; Strategy</b>	Expenditure	85,479	86,993	37,196	37,446	250	87,463	89,233	2,240	(28)				
	Income	(12,655)	(13,020)	(6,317)	(6,524)	(207)	(15,124)	(15,259)	(2,239)	55				
	<b>Net Expenditure</b>	<b>72,824</b>	<b>73,973</b>	<b>30,879</b>	<b>30,921</b>	<b>42</b>	<b>72,340</b>	<b>73,974</b>	<b>1</b>	<b>0</b>	Service Head: D.Cohen			

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		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%		
A08 Older People Mental Health	Expenditure	380	380	180	183	3	402	402	22	6			
	Income	0	0	0	0	0	0	0	0	0			
	<b>Net Expenditure</b>	<b>380</b>	<b>380</b>	<b>180</b>	<b>183</b>	<b>3</b>	<b>402</b>	<b>402</b>	<b>22</b>	<b>6</b>			
											Vote Budget Manager:	H.Green	
											Budget Risk:	Low	
											Date forecast last reviewed:	July 2012	
A15 Occupational Therapy	Expenditure	431	431	(1,630)	(1,616)	14	489	475	44	10			
	Income	0	0	0	0	0	0	0	0	0			
	<b>Net Expenditure</b>	<b>431</b>	<b>431</b>	<b>(1,630)</b>	<b>(1,616)</b>	<b>14</b>	<b>489</b>	<b>475</b>	<b>44</b>	<b>10</b>			
											Vote Budget Manager:	C.Squire	
											Budget Risk:	Medium	
											Date forecast last reviewed:	October 2012	
A16 Community Equipment Service	Expenditure	1,169	1,169	420	460	40	1,259	1,259	90	8			
	Income	(250)	(250)	0	0	0	(250)	(250)	0	0			
	<b>Net Expenditure</b>	<b>919</b>	<b>919</b>	<b>420</b>	<b>460</b>	<b>40</b>	<b>1,009</b>	<b>1,009</b>	<b>90</b>	<b>10</b>			
											Vote Budget Manager:	C.Squire	
											Budget Risk:	High	
											Date forecast last reviewed:	October 2012	
A30 Adult Resources Sub Div M&A	Expenditure	99	99	45	46	1	96	96	(3)	(3)			
	Income	0	0	0	0	0	0	0	0	0			
	<b>Net Expenditure</b>	<b>99</b>	<b>99</b>	<b>45</b>	<b>46</b>	<b>1</b>	<b>96</b>	<b>96</b>	<b>(3)</b>	<b>(3)</b>			
											Vote Budget Manager:	C.Oates	
											Budget Risk:	Low	
											Date forecast last reviewed:		
A31 Physical Disabilities Establishments	Expenditure	549	549	220	199	(21)	523	497	(52)	(9)			
	Income	(1)	(1)	(1)	(1)	(0)	(1)	(1)	0	0			
	<b>Net Expenditure</b>	<b>548</b>	<b>548</b>	<b>219</b>	<b>198</b>	<b>(21)</b>	<b>522</b>	<b>496</b>	<b>(52)</b>	<b>(9)</b>			
											Vote Budget Manager:	C.Oates	
											Budget Risk:	Medium	
											Date forecast last reviewed:		
A33 Older People Day Centres	Expenditure	1,619	1,619	710	709	(1)	1,619	1,619	0	0			
	Income	(37)	(37)	(17)	(17)	0	(37)	(37)	0	0			
	<b>Net Expenditure</b>	<b>1,582</b>	<b>1,582</b>	<b>693</b>	<b>692</b>	<b>(1)</b>	<b>1,582</b>	<b>1,582</b>	<b>0</b>	<b>0</b>			
											Vote Budget Manager:	C.Oates	
											Budget Risk:	Medium	
											Date forecast last reviewed:		
A34 Home Care	Expenditure	4,074	4,724	2,350	2,401	51	4,074	4,826	102	2			
	Income	(44)	(44)	0	0	0	(44)	(146)	(102)	232			
	<b>Net Expenditure</b>	<b>4,030</b>	<b>4,680</b>	<b>2,350</b>	<b>2,401</b>	<b>51</b>	<b>4,030</b>	<b>4,680</b>	<b>0</b>	<b>0</b>			
											Vote Budget Manager:	C.Oates	
											Budget Risk:	High	
											Date forecast last reviewed:	October 2012	
A02 Disabilities & Health Divisional M&A	Expenditure	175	271	175	174	(1)	263	271	0	0			
	Income	0	0	0	0	0	(96)	0	0	0			
	<b>Net Expenditure</b>	<b>175</b>	<b>271</b>	<b>175</b>	<b>174</b>	<b>(1)</b>	<b>167</b>	<b>271</b>	<b>0</b>	<b>0</b>			
											Vote Budget Manager:	K.Marks	
											Budget Risk:	Low	
											Date forecast last reviewed:	September 2012	
A13 Learning Dis Sub Division M&A	Expenditure	83	83	41	41	0	102	102	19	23			
	Income	(35)	(35)	(18)	(18)	0	(35)	(35)	0	0			
	<b>Net Expenditure</b>	<b>48</b>	<b>48</b>	<b>23</b>	<b>23</b>	<b>0</b>	<b>67</b>	<b>67</b>	<b>19</b>	<b>40</b>			
											Vote Budget Manager:	S.Howard	
											Budget Risk:	Low	
											Date forecast last reviewed:	September 2012	

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									£'000	%			
A14 Learning Dis Assess & Care Mgmt.	Expenditure	976	976	450	488	38	1,073	1,073	97	10	Additional Income due to use of section 256 funding against transition team.		
	Income	(204)	(204)	0	(102)	(102)	(494)	(494)	(290)	142			
	<b>Net Expenditure</b>	<b>772</b>	<b>772</b>	<b>450</b>	<b>386</b>	<b>(64)</b>	<b>579</b>	<b>579</b>	<b>(193)</b>	<b>(25)</b>		Vote Budget Manager: S.Howard Budget Risk: Medium Date forecast last reviewed: September 2012	
A19 Adult Protection	Expenditure	310	330	160	137	(23)	330	330	0	0			
	Income	(38)	(38)	0	0	0	(38)	(38)	0	0			
	<b>Net Expenditure</b>	<b>272</b>	<b>292</b>	<b>160</b>	<b>137</b>	<b>(23)</b>	<b>292</b>	<b>292</b>	<b>0</b>	<b>0</b>		Vote Budget Manager: A.Tyrer Budget Risk: Low Date forecast last reviewed: September 2012	
A23 Mental Health Sub Division M&A	Expenditure	92	92	45	45	0	92	92	0	0			
	Income	(90)	(90)	0	0	0	(67)	(67)	23	(26)			
	<b>Net Expenditure</b>	<b>2</b>	<b>2</b>	<b>45</b>	<b>45</b>	<b>0</b>	<b>25</b>	<b>25</b>	<b>23</b>	<b>1,150</b>		Vote Budget Manager: S.Diffey Budget Risk: Medium Date forecast last reviewed: September 2012	
A24 Area Mental Health Teams	Expenditure	2,458	2,458	1,120	1,165	45	2,558	2,557	99	4	Restructure may be necessary to contain costs within budget.		
	Income	(277)	(277)	0	0	0	(245)	(245)	32	(12)			
	<b>Net Expenditure</b>	<b>2,181</b>	<b>2,181</b>	<b>1,120</b>	<b>1,165</b>	<b>45</b>	<b>2,313</b>	<b>2,312</b>	<b>131</b>	<b>6</b>		Vote Budget Manager: S.Diffey Budget Risk: Medium Date forecast last reviewed: September 2012	
A25 Mental Health Day Centres	Expenditure	477	477	210	203	(7)	447	477	0	0			
	Income	(34)	(34)	0	0	0	(4)	(4)	30	(88)			
	<b>Net Expenditure</b>	<b>443</b>	<b>443</b>	<b>210</b>	<b>203</b>	<b>(7)</b>	<b>443</b>	<b>473</b>	<b>30</b>	<b>7</b>		Vote Budget Manager: L.A.Johnson Budget Risk: Medium Date forecast last reviewed: October 2012	
A32 Learning disabilities Day Centre	Expenditure	472	418	250	207	(43)	320	320	(98)	(23)			
	Income	(5)	(5)	(2)	(2)	0	(3)	(3)	2	(40)			
	<b>Net Expenditure</b>	<b>467</b>	<b>413</b>	<b>248</b>	<b>205</b>	<b>(43)</b>	<b>317</b>	<b>317</b>	<b>(96)</b>	<b>(23)</b>		Vote Budget Manager: S.Howard Budget Risk: Medium Date forecast last reviewed: September 2012	
A37 Emergency Duty Social Work Service	Expenditure	231	361	180	224	44	450	450	89	25			
	Income	(20)	(20)	(3)	(3)	(0)	(23)	(23)	(3)	15			
	<b>Net Expenditure</b>	<b>211</b>	<b>341</b>	<b>177</b>	<b>221</b>	<b>44</b>	<b>427</b>	<b>427</b>	<b>86</b>	<b>25</b>		Vote Budget Manager: I.Williamson Budget Risk: Medium Date forecast last reviewed: September 2012	
A81 First Response	Expenditure	2,229	2,238	1,100	1,097	(3)	2,238	2,238	0	0			
	Income	(102)	(102)	0	0	0	(102)	(102)	0	0			
	<b>Net Expenditure</b>	<b>2,127</b>	<b>2,136</b>	<b>1,100</b>	<b>1,097</b>	<b>(3)</b>	<b>2,136</b>	<b>2,136</b>	<b>0</b>	<b>0</b>		Vote Budget Manager: Leah Drake Budget Risk: Medium Date forecast last reviewed: September 2012	
A82 Reablement	Expenditure	2,341	2,332	1,175	1,175	0	2,332	2,332	0	0			
	Income	(126)	(126)	0	0	0	(126)	(126)	0	0			
	<b>Net Expenditure</b>	<b>2,215</b>	<b>2,206</b>	<b>1,175</b>	<b>1,175</b>	<b>0</b>	<b>2,206</b>	<b>2,206</b>	<b>0</b>	<b>0</b>		Vote Budget Manager: Christine Oates Budget Risk: Medium Date forecast last reviewed: October 2012	
A83 Longer Term Support - Social Care	Expenditure	2,385	2,385	1,190	1,179	(11)	2,357	2,364	(21)	(1)			
	Income	0	0	0	0	0	0	0	0	0			
	<b>Net Expenditure</b>	<b>2,385</b>	<b>2,385</b>	<b>1,190</b>	<b>1,179</b>	<b>(11)</b>	<b>2,357</b>	<b>2,364</b>	<b>(21)</b>	<b>(1)</b>		Vote Budget Manager: A.Tyrer Budget Risk: Medium Date forecast last reviewed: September 2012	

FULL YEAR												
ADULTS, HEALTH & WELLBEING		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates	
									£'000	%		
<b>A84 Longer Term Support - OT</b>		Expenditure	933	933	390	388	(2)	954	927	(6)	(1)	Vote Budget Manager: Budget Risk: Date forecast last reviewed:  C Squire Medium October 2012
		Income	0	0	0	0	0	0	0	0	0	
		<b>Net Expenditure</b>	<b>933</b>	<b>933</b>	<b>390</b>	<b>388</b>	<b>(2)</b>	<b>954</b>	<b>927</b>	<b>(6)</b>	<b>(1)</b>	
<b>Adult Social Care</b>		Expenditure	21,483	22,325	8,781	8,905	124	21,978	22,707	382	50	Vote Budget Manager: Budget Risk: Date forecast last reviewed:  E.Hussein Medium October 2012
		Income	(1,263)	(1,263)	(41)	(143)	(102)	(1,565)	(1,571)	(308)	0	
		<b>Net Expenditure</b>	<b>20,220</b>	<b>21,062</b>	<b>8,740</b>	<b>8,762</b>	<b>22</b>	<b>20,413</b>	<b>21,136</b>	<b>74</b>	<b>0</b>	
<b>A66 Learning and Development</b>		Expenditure	587	587	240	231	(9)	587	562	(25)	(4)	Vote Budget Manager: Budget Risk: Date forecast last reviewed:  E.Hussein Medium October 2012
		Income	0	0	0	0	0	0	0	0	0	
		<b>Net Expenditure</b>	<b>587</b>	<b>587</b>	<b>240</b>	<b>231</b>	<b>(9)</b>	<b>587</b>	<b>562</b>	<b>(25)</b>	<b>(4)</b>	
<b>A71 Finance Services</b>		Expenditure	1,500	1,550	700	643	(57)	1,423	1,397	(153)	(10)	Vote Budget Manager: Budget Risk: Date forecast last reviewed:  E.Hussein Medium October 2012
		Income	(764)	(764)	(15)	(15)	0	(687)	(661)	103	(13)	
		<b>Net Expenditure</b>	<b>736</b>	<b>786</b>	<b>685</b>	<b>628</b>	<b>(57)</b>	<b>736</b>	<b>736</b>	<b>(50)</b>	<b>(6)</b>	
<b>A90 Support Services Holding A/C</b>		Expenditure	3,857	3,857	1,937	1,937	0	3,857	3,857	0	0	Vote Budget Manager: Budget Risk: Date forecast last reviewed:  E.Hussein Low October 2012
		Income	0	0	0	0	0	0	0	0	0	
		<b>Net Expenditure</b>	<b>3,857</b>	<b>3,857</b>	<b>1,937</b>	<b>1,937</b>	<b>0</b>	<b>3,857</b>	<b>3,857</b>	<b>0</b>	<b>0</b>	
<b>Other</b>		Expenditure	5,944	5,994	2,877	2,811	(66)	5,867	5,816	(178)	(14)	Vote Budget Manager: Budget Risk: Date forecast last reviewed:  E.Hussein Low October 2012
		Income	(764)	(764)	(15)	(15)	0	(687)	(661)	103	(13)	
		<b>Net Expenditure</b>	<b>5,180</b>	<b>5,230</b>	<b>2,862</b>	<b>2,796</b>	<b>(66)</b>	<b>5,180</b>	<b>5,155</b>	<b>(75)</b>	<b>(1)</b>	
<b>TOTAL FOR ADULTS HEALTH &amp; WELLBEING</b>		Expenditure	112,906	115,312	48,854	49,162	308	115,308	117,756	2,444	2	Vote Budget Manager: Budget Risk: Date forecast last reviewed:  Director:
		Income	(14,682)	(15,047)	(6,373)	(6,682)	(309)	(17,375)	(17,491)	(2,444)	16	
		<b>Net Expenditure</b>	<b>98,224</b>	<b>100,265</b>	<b>42,481</b>	<b>42,480</b>	<b>(1)</b>	<b>97,934</b>	<b>100,265</b>	<b>0</b>	<b>0</b>	
<b>Energy Costs</b> (excluding schools, tenants, leaseholders)					16	19	3					

## CORPORATE MONTHLY BUDGET MONITORING - September 2012

2% to 5%  
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>5% Red<2%  
2% - 5%  
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CHIEF EXECUTIVES		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)			
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%		
<b>C14 Communications</b>	Expenditure	2,658	2,848	1,425	1,587	162	2,848	2,848	0	0	Risk with achievement of income target but expected to manage within budget during the year.	
	Income	(2,627)	(2,627)	(1,314)	(1,307)	7	(2,627)	(2,627)	0	0		
	<b>Net Expenditure</b>	<b>31</b>	<b>221</b>	<b>111</b>	<b>280</b>	<b>169</b>	<b>221</b>	<b>221</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Takki Sulaiman Budget Risk: Medium Date forecast last reviewed: 13/07/2012	
<b>TOTAL FOR COMMUNICATIONS</b>	Expenditure	2,658	2,848	1,425	1,587	162	2,848	2,848	0	0		
	Income	(2,627)	(2,627)	(1,314)	(1,307)	7	(2,627)	(2,627)	0	0		
	<b>Net Expenditure</b>	<b>31</b>	<b>221</b>	<b>111</b>	<b>280</b>	<b>169</b>	<b>221</b>	<b>221</b>	<b>0</b>	<b>0</b>	<b>Service Head: Takki Sulaiman</b>	
<b>C16 Strategy &amp; Performance</b>	Expenditure	1,504	1,564	782	811	29	1,564	1,564	0	0		
	Income	0	0	0	(35)	(35)	0	0	0	0		
	<b>Net Expenditure</b>	<b>1,504</b>	<b>1,564</b>	<b>782</b>	<b>776</b>	<b>(6)</b>	<b>1,564</b>	<b>1,564</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Louise Russell Budget Risk: Low Date forecast last reviewed: 26/07/2012	
<b>C54 Corporate Strategy &amp; Equalities</b>	Expenditure	665	668	334	275	(59)	576	668	0	0		
	Income	(9)	(9)	(4)	(17)	(13)	(9)	(9)	0	0		
	<b>Net Expenditure</b>	<b>656</b>	<b>659</b>	<b>330</b>	<b>258</b>	<b>(72)</b>	<b>567</b>	<b>659</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Louise Russell Budget Risk: Low Date forecast last reviewed: 26/07/2012	
<b>TOTAL FOR STRATEGY &amp; PERFORMANCE</b>	Expenditure	2,169	2,232	1,116	1,086	(30)	2,140	2,232	0	0		
	Income	(9)	(9)	(4)	(52)	(48)	(9)	(9)	0	0		
	<b>Net Expenditure</b>	<b>2,160</b>	<b>2,223</b>	<b>1,112</b>	<b>1,034</b>	<b>(78)</b>	<b>2,131</b>	<b>2,223</b>	<b>0</b>	<b>0</b>	<b>Service Head: Louise Russell</b>	
<b>C52 Legal Services</b>	Expenditure	3,336	3,311	1,656	1,703	47	3,311	3,311	0	0		
	Income	(3,519)	(3,519)	(1,760)	(1,807)	(47)	(3,519)	(3,519)	0	0		
	<b>Net Expenditure</b>	<b>(183)</b>	<b>(208)</b>	<b>(104)</b>	<b>(104)</b>	<b>0</b>	<b>(208)</b>	<b>(208)</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Sue Hayes Budget Risk: Low Date forecast last reviewed: 13/07/2012	
<b>C58 Electoral Registration</b>	Expenditure	708	693	347	307	(40)	693	693	0	0		
	Income	0	0	0	(1)	(1)	0	0	0	0		
	<b>Net Expenditure</b>	<b>708</b>	<b>693</b>	<b>347</b>	<b>306</b>	<b>(41)</b>	<b>693</b>	<b>693</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Sue Hayes Budget Risk: Low Date forecast last reviewed: 13/07/2012	
<b>C60 Borough Elections</b>	Expenditure	30	28	14	55	41	28	28	0	0		
	Income	0	0	0	0	0	0	0	0	0		
	<b>Net Expenditure</b>	<b>30</b>	<b>28</b>	<b>14</b>	<b>55</b>	<b>41</b>	<b>28</b>	<b>28</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Sue Hayes Budget Risk: Low Date forecast last reviewed: 13/07/2012	
<b>C82 Business Unit Support team</b>	Expenditure	94	714	357	372	15	714	714	0	0		
	Income	0	(623)	(312)	(327)	(15)	(623)	(623)	0	0		
	<b>Net Expenditure</b>	<b>94</b>	<b>91</b>	<b>45</b>	<b>45</b>	<b>0</b>	<b>91</b>	<b>91</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Sue Hayes Budget Risk: Low Date forecast last reviewed: 13/07/2012	
<b>C84 Information Governance &amp; Complaints</b>	Expenditure	519	516	258	214	(44)	516	516	0	0		
	Income	(409)	(409)	(205)	(184)	21	(409)	(409)	0	0		
	<b>Net Expenditure</b>	<b>110</b>	<b>107</b>	<b>53</b>	<b>30</b>	<b>(23)</b>	<b>107</b>	<b>107</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: David Galpin Budget Risk: Low Date forecast last reviewed: 13/07/2012	
<b>TOTAL FOR LEGAL, ELECTORAL SERVICES &amp; BUSINESS SUPPORT</b>	Expenditure	4,687	5,262	2,632	2,651	19	5,262	5,262	0	0		
	Income	(3,928)	(4,551)	(2,277)	(2,319)	(42)	(4,551)	(4,551)	0	0		
	<b>Net Expenditure</b>	<b>759</b>	<b>711</b>	<b>355</b>	<b>332</b>	<b>(23)</b>	<b>711</b>	<b>711</b>	<b>0</b>	<b>0</b>	<b>Service Head: Isabella Freeman</b>	

CHIEF EXECUTIVES		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000 %			
C56 Registration of Births, Deaths	Expenditure	774	758	379	401	22	758	758	0	0	Vote Budget Manager: Budget Risk: Date forecast last reviewed: JohnS Williams Low 18/07/2012	
	Income	(479)	(479)	(240)	(281)	(41)	(479)	(479)	0	0		
	<b>Net Expenditure</b>	<b>295</b>	<b>279</b>	<b>139</b>	<b>120</b>	<b>(19)</b>	<b>279</b>	<b>279</b>	<b>0</b>	<b>0</b>		
C62 Democratic Services	Expenditure	2,609	2,959	1,341	1,358	17	2,602	2,959	0	0	Vote Budget Manager: Budget Risk: Date forecast last reviewed: JohnS Williams Low 18/07/2012	
	Income	(7)	(7)	(4)	(2)	2	(7)	(7)	0	0		
	<b>Net Expenditure</b>	<b>2,602</b>	<b>2,952</b>	<b>1,337</b>	<b>1,356</b>	<b>19</b>	<b>2,595</b>	<b>2,952</b>	<b>0</b>	<b>0</b>		
C78 Demo Representation & Mgt	Expenditure	861	861	431	430	(1)	861	861	0	0	Vote Budget Manager: Budget Risk: Date forecast last reviewed: JohnS Williams Low 18/07/2012	
	Income	0	0	0	0	0	0	0	0	0		
	<b>Net Expenditure</b>	<b>861</b>	<b>861</b>	<b>431</b>	<b>430</b>	<b>(1)</b>	<b>861</b>	<b>861</b>	<b>0</b>	<b>0</b>		
<b>TOTAL FOR DEMOCRATIC &amp; REGISTRARS SERVICES</b>	Expenditure	4,244	4,578	2,151	2,189	38	4,221	4,578	0	0		
	Income	(486)	(486)	(244)	(283)	(39)	(486)	(486)	0	0		
	<b>Net Expenditure</b>	<b>3,758</b>	<b>4,092</b>	<b>1,907</b>	<b>1,906</b>	<b>(1)</b>	<b>3,735</b>	<b>4,092</b>	<b>0</b>	<b>0</b>		
C80 Corporate Management	Expenditure	2,101	2,200	1,098	1,059	(39)	2,200	2,200	0	0	Service Head: JohnS Williams	
	Income	0	0	0	0	0	0	0	0	0		
	<b>Net Expenditure</b>	<b>2,101</b>	<b>2,200</b>	<b>1,098</b>	<b>1,059</b>	<b>(39)</b>	<b>2,200</b>	<b>2,200</b>	<b>0</b>	<b>0</b>		
<b>TOTAL FOR CHIEF EXECUTIVES</b>	Expenditure	15,859	17,120	8,423	8,573	150	16,671	17,120	0	0	Vote Budget Manager: Budget Risk: Date forecast last reviewed: Isabella Freeman Low 14/07/2012	
	Income	(7,050)	(7,673)	(3,839)	(3,961)	(122)	(7,673)	(7,673)	0	0		
	<b>Net Expenditure</b>	<b>8,809</b>	<b>9,447</b>	<b>4,584</b>	<b>4,612</b>	<b>28</b>	<b>8,998</b>	<b>9,447</b>	<b>0</b>	<b>0</b>		
Energy Costs (excluding schools, tenants, leaseholders)				0	0	0					Director: Isabella Freeman	



## CORPORATE MONTHLY BUDGET MONITORING - September 2012

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CHILDREN, SCHOOLS AND FAMILIES (Dedicated Schools Grant)		FULL YEAR									
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
									£'000	%	
<b>TOTAL FOR PRE-PRIMARY EDUCATION</b>	Expenditure	4,968	4,968	2,484	1,632	(852)	4,968	4,968	0	0	The expenditure / income to date, whilst not in line with the notional budget to date, is within the budget manager's expectation and has been factored into his/her forecast.  Service Head: Kate Bingham Budget Risk: High Date forecast last reviewed: 19.10.2012
	Income	(103)	(103)	(51)	(38)	13	(103)	(103)	0	0	
	<b>Net Expenditure</b>	<b>4,865</b>	<b>4,865</b>	<b>2,433</b>	<b>1,594</b>	<b>(839)</b>	<b>4,865</b>	<b>4,865</b>	<b>0</b>	<b>0</b>	
<b>TOTAL FOR PRIMARY EDUCATION DSG</b>	Expenditure	150,741	158,329	79,164	27,766	(51,398)	158,329	158,329	0	0	The expenditure / income to date, whilst not in line with the notional budget to date, is within the budget manager's expectation and has been factored into his/her forecast.  Service Head: Kate Bingham Budget Risk: High Date forecast last reviewed: 19.10.2012
	Income	(4,841)	(12,429)	(6,214)	(548)	5,666	(12,429)	(12,429)	0	0	
	<b>Net Expenditure</b>	<b>145,900</b>	<b>145,900</b>	<b>72,950</b>	<b>27,218</b>	<b>(45,732)</b>	<b>145,900</b>	<b>145,900</b>	<b>0</b>	<b>0</b>	
<b>TOTAL FOR SECONDARY EDUCATION DSG</b>	Expenditure	123,161	143,527	71,764	32,055	(39,709)	143,527	143,527	0	0	The expenditure / income to date, whilst not in line with the notional budget to date, is within the budget manager's expectation and has been factored into his/her forecast.  Service Head: Kate Bingham Budget Risk: High Date forecast last reviewed: 19.10.2012
	Income	(17,729)	(38,095)	(19,048)	(956)	18,092	(38,095)	(38,095)	0	0	
	<b>Net Expenditure</b>	<b>105,432</b>	<b>105,432</b>	<b>52,716</b>	<b>31,099</b>	<b>(21,617)</b>	<b>105,432</b>	<b>105,432</b>	<b>0</b>	<b>0</b>	
<b>TOTAL FOR SPECIAL EDUCATION DSG</b>	Expenditure	13,972	14,120	7,060	2,216	(4,844)	14,120	14,120	0	0	The expenditure / income to date, whilst not in line with the notional budget to date, is within the budget manager's expectation and has been factored into his/her forecast.  Service Head: Kate Bingham Budget Risk: High Date forecast last reviewed: 19.10.2012
	Income	(911)	(1,059)	(529)	(48)	481	(1,059)	(1,059)	0	0	
	<b>Net Expenditure</b>	<b>13,061</b>	<b>13,061</b>	<b>6,531</b>	<b>2,168</b>	<b>(4,363)</b>	<b>13,061</b>	<b>13,061</b>	<b>0</b>	<b>0</b>	

CHILDREN, SCHOOLS AND FAMILIES (Dedicated Schools Grant)		FULL YEAR									
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000 %		Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
G17 Support For Learning Service DSG	Expenditure	3,773	3,773	1,887	1,913	26	3,766	3,766	(7)	(0)	The expenditure / income to date, whilst not in line with the notional budget to date, is within the budget manager's expectation and has been factored into his/her forecast.  Vote Budget Manager: Liz Vickerie Budget Risk: Medium Date forecast last reviewed: 15.08.2012
	Income	(897)	(897)	(449)	(214)	235	(909)	(909)	(12)	1	
	<b>Net Expenditure</b>	<b>2,876</b>	<b>2,876</b>	<b>1,438</b>	<b>1,699</b>	<b>261</b>	<b>2,857</b>	<b>2,857</b>	<b>(19)</b>	<b>(1)</b>	
G29 Pupil Referral Unit	Expenditure	4,924	5,118	2,559	2,145	(414)	5,117	5,161	43	1	Vote Budget Manager: John Watkins Budget Risk: High Date forecast last reviewed: 19.10.2012
	Income	(727)	(727)	(363)	(43)	320	(727)	(770)	(43)	6	
	<b>Net Expenditure</b>	<b>4,197</b>	<b>4,391</b>	<b>2,196</b>	<b>2,102</b>	<b>(94)</b>	<b>4,390</b>	<b>4,391</b>	<b>0</b>	<b>0</b>	
H10 Learning & Achiev'm't M & A DSG	Expenditure	908	908	454	907	453	908	908	0	0	Vote Budget Manager: Anne Canning Budget Risk: Low Date forecast last reviewed: 18.07.2012
	Income	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>908</b>	<b>908</b>	<b>454</b>	<b>907</b>	<b>453</b>	<b>908</b>	<b>908</b>	<b>0</b>	<b>0</b>	
H11 Early Years Service DSG	Expenditure	3,853	3,853	1,926	2,737	811	3,672	3,672	(181)	(5)	3 and 4 year olds Early Years education  Vote Budget Manager: Monica Forty Budget Risk: Low Date forecast last reviewed: 19.10.2012
	Income	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>3,853</b>	<b>3,853</b>	<b>1,926</b>	<b>2,737</b>	<b>811</b>	<b>3,672</b>	<b>3,672</b>	<b>(181)</b>	<b>(5)</b>	
H16 Special Education Needs DSG	Expenditure	8,587	8,587	4,294	1,989	(2,305)	8,386	8,385	(202)	(2)	Vote Budget Manager: David Carroll Budget Risk: Medium Date forecast last reviewed: 15.08.2012
	Income	(2,316)	(2,316)	(1,158)	1,004	2,162	(2,102)	(2,102)	214	(9)	
	<b>Net Expenditure</b>	<b>6,271</b>	<b>6,271</b>	<b>3,136</b>	<b>2,993</b>	<b>(143)</b>	<b>6,284</b>	<b>6,283</b>	<b>12</b>	<b>(12)</b>	
H18 Education Psychology Service DSG	Expenditure	188	188	94	188	94	188	188	0	0	Vote Budget Manager: David Carroll Budget Risk: Low Date forecast last reviewed: 19.10.2012
	Income	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>188</b>	<b>188</b>	<b>94</b>	<b>188</b>	<b>94</b>	<b>188</b>	<b>188</b>	<b>0</b>	<b>0</b>	
H27 14-19 Years DSG	Expenditure	0	0	0	0	0			0	0	Vote Budget Manager: Terry Bryan Budget Risk: Low Date forecast last reviewed: 19.10.2012
	Income	0	0	0	0	0			0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
H78 Pupil Admissions & Excl DSG	Expenditure	892	1,016	508	428	(80)	997	998	(18)	(2)	Vote Budget Manager: Anne Canning Budget Risk: Date forecast last reviewed:
	Income	(152)	(152)	(76)	(430)	(354)	(152)	(152)	0	0	
	<b>Net Expenditure</b>	<b>740</b>	<b>864</b>	<b>432</b>	<b>(2)</b>	<b>(434)</b>	<b>845</b>	<b>846</b>	<b>(18)</b>	<b>(2)</b>	
<b>TOTAL FOR LEARNING &amp; ACHIEVEMENT</b>	Expenditure	23,125	23,443	11,722	10,307	(1,415)	23,034	23,078	(365)	(2)	<b>Service Head:</b> Low
	Income	(4,092)	(4,092)	(2,046)	317	2,363	(3,890)	(3,933)	159	(4)	
	<b>Net Expenditure</b>	<b>19,033</b>	<b>19,351</b>	<b>9,676</b>	<b>10,624</b>	<b>948</b>	<b>19,144</b>	<b>19,145</b>	<b>(206)</b>	<b>(1)</b>	

CHILDREN, SCHOOLS AND FAMILIES (Dedicated Schools Grant)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k	Proposed mitigating action and dates
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000 %				
H55 Children Looked After DSG		Expenditure	289	319	159	139	(20)	319	319	0	0		18.07.2012
		Income	0	0	0	0	0	0	0	0	0		
		<b>Net Expenditure</b>	<b>289</b>	<b>319</b>	<b>159</b>	<b>139</b>	<b>(20)</b>	<b>319</b>	<b>319</b>	<b>0</b>	<b>0</b>		
												Vote Budget Manager:	David Hough
												Budget Risk:	Low
												Date forecast last reviewed:	19.10.2012
H62 Attendance & Welfare Service		Expenditure	55	55	28	55	27	55	55	0	0		
		Income	0	0	0	0	0	0	0	0	0		
		<b>Net Expenditure</b>	<b>55</b>	<b>55</b>	<b>28</b>	<b>55</b>	<b>27</b>	<b>55</b>	<b>55</b>	<b>0</b>	<b>0</b>		
												Vote Budget Manager:	Children's Social Care
												Budget Risk:	
												Date forecast last reviewed:	
<b>TOTAL FOR CHILDRENS SOCIAL CARE</b>		Expenditure	344	374	187	194	7	374	374	0	0		
		Income	0	0	0	0	0	0	0	0	0		
		<b>Net Expenditure</b>	<b>344</b>	<b>374</b>	<b>187</b>	<b>194</b>	<b>7</b>	<b>374</b>	<b>374</b>	<b>0</b>	<b>0</b>		
												Service Head:	Low
													19.10.2012
H79 CSF Resources Mgmt DSG		Expenditure	1,037	1,037	519	836	317	1,037	1,037	0	0		Catering surplus of £546k forecast.
		Income	0	0	0	0	0	(74)	(546)	(546)	0		
		<b>Net Expenditure</b>	<b>1,037</b>	<b>1,037</b>	<b>519</b>	<b>836</b>	<b>317</b>	<b>963</b>	<b>491</b>	<b>(546)</b>	<b>(53)</b>		
												Vote Budget Manager:	Mark Keeble
												Budget Risk:	High
												Date forecast last reviewed:	19.10.2012
H83 CSF Human Resources DSG		Expenditure	1,232	1,232	616	1,019	403	1,232	1,232	0	0		
		Income	0	0	0	0	0	0	0	0	0		
		<b>Net Expenditure</b>	<b>1,232</b>	<b>1,232</b>	<b>616</b>	<b>1,019</b>	<b>403</b>	<b>1,232</b>	<b>1,232</b>	<b>0</b>	<b>0</b>		
												Vote Budget Manager:	Kate Bingham
												Budget Risk:	
												Date forecast last reviewed:	
<b>TOTAL FOR CHILDRENS SERVICES RESOURCES</b>		Expenditure	2,269	2,269	1,135	1,855	720	2,269	2,269	0	0		
		Income	0	0	0	0	0	(74)	(546)	(546)	0		
		<b>Net Expenditure</b>	<b>2,269</b>	<b>2,269</b>	<b>1,135</b>	<b>1,855</b>	<b>720</b>	<b>2,195</b>	<b>1,723</b>	<b>(546)</b>	<b>(24)</b>		
												Service Head:	High
													15.08.2012
<b>TOTAL FOR EXTERNAL FUNDING (H68)</b>		Expenditure	0	0	0	0	0	0	0	0	0		Net forecast underspend of £752k will result in a lower drawdown of grant
		Income	(290,905)	(291,253)	(145,627)	0	145,627	(290,971)	(290,501)	752	(0)		than originally planned.
		<b>Net Expenditure</b>	<b>(290,905)</b>	<b>(291,253)</b>	<b>(145,627)</b>	<b>0</b>	<b>145,627</b>	<b>(290,971)</b>	<b>(290,501)</b>	<b>752</b>	<b>(0)</b>		
												Service Head	
												Budget Risk:	Isobel Cattermole
												Date forecast last reviewed:	
<b>TOTAL FOR CSF SCHOOLS BUDGET (DSG)</b>		Expenditure	318,580	347,030	173,516	76,025	(97,491)	346,621	346,665	(365)	(0)		
		Income	(318,580)	(347,030)	(173,516)	(1,273)	172,243	(346,621)	(346,665)	365	(0)		
		<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>74,752</b>	<b>74,752</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
												Director:	
Energy Costs (excluding schools, tenants, leaseholders)				44	22	0	(22)						

## CORPORATE MONTHLY BUDGET MONITORING - September 2012

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CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR									
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Explanation of any variance that is considered to be significant and all variances greater than £100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>TOTAL FOR PRE-PRIMARY EDUCATION GF</b>	Expenditure	46	46	23	0	(23)	46	46	0	0	Service Head Kate Bingham Budget Risk: Low Date forecast last reviewed: 19.10.2012
	Income	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>46</b>	<b>46</b>	<b>23</b>	<b>0</b>	<b>(23)</b>	<b>46</b>	<b>46</b>	<b>0</b>	<b>0</b>	
<b>TOTAL FOR PRIMARY EDUCATION GF</b>	Expenditure	4,975	4,975	2,488	0	(2,488)	4,975	4,975	0	0	Schools General Fund Budget only include Capital Financing Charges that are made later in the year  0 Kate Bingham Budget Risk: Low Date forecast last reviewed: 19.10.2012
	Income	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>4,975</b>	<b>4,975</b>	<b>2,488</b>	<b>0</b>	<b>(2,488)</b>	<b>4,975</b>	<b>4,975</b>	<b>0</b>	<b>0</b>	
<b>TOTAL FOR SECONDARY EDUCATION GF</b>	Expenditure	6,767	6,767	3,383	160	(3,223)	6,767	6,767	0	0	Schools General Fund Budget only include Capital Financing Charges that are made later in the year  0 Kate Bingham Budget Risk: Low Date forecast last reviewed: 19.10.2012
	Income	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>6,767</b>	<b>6,767</b>	<b>3,383</b>	<b>160</b>	<b>(3,223)</b>	<b>6,767</b>	<b>6,767</b>	<b>0</b>	<b>0</b>	
<b>TOTAL FOR SPECIAL EDUCATION GF</b>	Expenditure	1,015	1,015	508	0	(508)	1,015	1,015	0	0	Schools General Fund Budget only include Capital Financing Charges that are made later in the year  0 Kate Bingham Budget Risk: Low Date forecast last reviewed: 19.10.2012
	Income	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>1,015</b>	<b>1,015</b>	<b>508</b>	<b>0</b>	<b>(508)</b>	<b>1,015</b>	<b>1,015</b>	<b>0</b>	<b>0</b>	
<b>G10 Learning &amp; Achievement M &amp; A GF</b>	Expenditure	244	244	122	89	(33)	244	244	0	0	Most of grant already received  0 Anne Canning Budget Risk: Low Date forecast last reviewed: N/A
	Income	(160)	(160)	(80)	(160)	(80)	(160)	(160)	0	0	
	<b>Net Expenditure</b>	<b>84</b>	<b>84</b>	<b>42</b>	<b>(71)</b>	<b>(113)</b>	<b>84</b>	<b>84</b>	<b>0</b>	<b>0</b>	
<b>G11 Early Years Service GF</b>	Expenditure	3,839	3,829	1,915	1,201	(714)	3,704	3,704	(125)	(3)	This Service is anticipating Government Grant at the year end.  0 Monica Forty Budget Risk: Low Date forecast last reviewed: 15.08.2012
	Income	(3,454)	(3,444)	(1,722)	(626)	1,096	(3,280)	(3,280)	164	(5)	
	<b>Net Expenditure</b>	<b>385</b>	<b>385</b>	<b>193</b>	<b>575</b>	<b>382</b>	<b>424</b>	<b>424</b>	<b>39</b>	<b>(8)</b>	
<b>G12 Local Authority Day Nurseries</b>	Expenditure	2,996	2,989	1,495	1,184	(311)	2,948	2,967	(22)	(1)	This Service is anticipating Government Grant at the year end.  0 Monica Forty Budget Risk: Low Date forecast last reviewed: 15.08.2012
	Income	(2,573)	(2,566)	(1,283)	(79)	1,204	(2,583)	(2,576)	(10)	0	
	<b>Net Expenditure</b>	<b>423</b>	<b>423</b>	<b>212</b>	<b>1,105</b>	<b>893</b>	<b>365</b>	<b>391</b>	<b>(32)</b>	<b>(0)</b>	

## CORPORATE MONTHLY BUDGET MONITORING - September 2012

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CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)			
								£'000	%			
G13 Childrens Centres	Expenditure	11,114	10,987	5,493	3,910	(1,583)	10,984	10,987	0	0	This Service is anticipating Government Grant at the year end.  0 Mohammed Jolil Budget Risk: Low Date forecast last reviewed: 19.10.2012	
	Income	(10,020)	(9,892)	(4,946)	(36)	4,910	(9,908)	(9,908)	(16)	0		
	<b>Net Expenditure</b>	<b>1,094</b>	<b>1,095</b>	<b>547</b>	<b>3,874</b>	<b>3,327</b>	<b>1,076</b>	<b>1,079</b>	<b>(16)</b>	<b>(1)</b>		
G14 School Improvement Primary	Expenditure	674	674	337	550	213	674	832	158	23	32 Monica Forty Budget Risk: Low Date forecast last reviewed: 19.10.2012	
	Income	(476)	(479)	(239)	(414)	(175)	(479)	(664)	(185)	39		
	<b>Net Expenditure</b>	<b>198</b>	<b>195</b>	<b>98</b>	<b>136</b>	<b>38</b>	<b>195</b>	<b>168</b>	<b>(27)</b>	<b>(14)</b>		
G16 Special Educational Needs GF	Expenditure	3,996	3,928	1,964	1,524	(440)	4,033	3,966	38	1	In-year variance is attributable to a lag in internal payments for transport and support services.  0 David Carroll Budget Risk: High Date forecast last reviewed: 15.08.2012	
	Income	(125)	(125)	(62)	(147)	(85)	(177)	(177)	(52)	42		
	<b>Net Expenditure</b>	<b>3,871</b>	<b>3,803</b>	<b>1,902</b>	<b>1,377</b>	<b>(525)</b>	<b>3,856</b>	<b>3,789</b>	<b>(14)</b>	<b>(0)</b>		
G18 Educational Psychology Serv GF	Expenditure	1,685	1,682	841	675	(166)	1,682	1,682	0	0	No forecast submitted. Last month's figures reported.  0 David Carroll Budget Risk: Low Date forecast last reviewed: 15.08.2012	
	Income	(854)	(854)	(427)	(353)	74	(846)	(845)	9	(1)		
	<b>Net Expenditure</b>	<b>831</b>	<b>828</b>	<b>414</b>	<b>322</b>	<b>(92)</b>	<b>836</b>	<b>837</b>	<b>9</b>	<b>1</b>		
G19 Parental Engagement & Support - TRANSFERRED FROM YPC	Expenditure	2,029	1,997	998	726	(272)	2,175	2,175	178	9	£60k of costs for Holiday Play Schemes during the Olympics to be funded from Early Intervention Reserve, as agreed by DMT in May 2012.  0 Jill McGinley Budget Risk: High Date forecast last reviewed: 20.06.2012	
	Income	(421)	(398)	(199)	(141)	58	(515)	(575)	(177)	44		
	<b>Net Expenditure</b>	<b>1,608</b>	<b>1,599</b>	<b>799</b>	<b>585</b>	<b>(214)</b>	<b>1,660</b>	<b>1,600</b>	<b>1</b>	<b>0</b>		
G20 School Governance & Information	Expenditure	328	319	160	108	(52)	319	319	0	0	0 Hania Franek Budget Risk: Low Date forecast last reviewed: 15.08.2012	
	Income	(50)	(50)	(25)	(40)	(15)	(50)	(50)	0	0		
	<b>Net Expenditure</b>	<b>278</b>	<b>269</b>	<b>135</b>	<b>68</b>	<b>(67)</b>	<b>269</b>	<b>269</b>	<b>0</b>	<b>0</b>		
G21 One O'Clock Clubs	Expenditure	0	0	0	0	0	0	0	0	0	0 Part of G13 Budget Risk: Low Date forecast last reviewed:	
	Income	0	0	0	0	0	0	0	0	0		
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
G22 Student Awards	Expenditure	0	0	0	0	0	0	0	0	0	0 Di Warne Budget Risk: Low Date forecast last reviewed: 20.06.2012	
	Income	0	0	0	0	0	0	0	0	0		
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
G26 School Improvement Secondary	Expenditure	2,925	2,849	1,425	617	(808)	2,849	2,331	(518)	(18)	First full year of Mayor's Bursary suggests lower eligibility and take-up than originally estimated. Figures have been revised and an underspend of £0.518m is forecast if eligibility pattern of first academic year recurs.  1 Anne Canning Budget Risk: Medium Date forecast last reviewed: 15.08.2012	
	Income	(1,090)	(1,022)	(511)	(662)	(151)	(1,022)	(1,022)	0	0		
	<b>Net Expenditure</b>	<b>1,835</b>	<b>1,827</b>	<b>914</b>	<b>(45)</b>	<b>(959)</b>	<b>1,827</b>	<b>1,309</b>	<b>(518)</b>	<b>(28)</b>		

## CORPORATE MONTHLY BUDGET MONITORING - September 2012

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CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates	
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)				
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000			%
<b>G27 14 to 19 Year GF</b>	Expenditure	0	0	0	0	0	0	0	0	0	0	0	
	Income	0	0	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	0 part of G26 Medium
													Budget Risk: Date forecast last reviewed:
<b>G30 Arts &amp; Music Service</b>	Expenditure	1,562	1,562	781	581	(200)	1,712	1,702	140	9	9	9	Planned overspend of £150k being funded from Early Intervention Reserve, as agreed by DMT in May 2012.
	Income	(1,419)	(1,419)	(710)	(21)	689	(1,569)	(1,560)	(141)	10	10	10	
	<b>Net Expenditure</b>	<b>143</b>	<b>143</b>	<b>71</b>	<b>560</b>	<b>489</b>	<b>143</b>	<b>142</b>	<b>(1)</b>	<b>(1)</b>	<b>(1)</b>	<b>(1)</b>	(1) Karen Brock / Shabbir Ahmed Medium 19.10.2012
													Budget Risk: Date forecast last reviewed:
<b>G33 E-Learning</b>	Expenditure	0	0	0	0	0	0	0	0	0	0	0	
	Income	0	0	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Ceased Budget Risk: Medium Date forecast last reviewed:
													Budget Risk: Date forecast last reviewed:
<b>G34 Excellence In Cities</b>	Expenditure	0	0	0	0	0	0	0	0	0	0	0	
	Income	0	0	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	0 Ceased Low
													Budget Risk: Date forecast last reviewed:
<b>G35 Further Education &amp; Training</b>	Expenditure	0	0	0	0	0	0	0	0	0	0	0	
	Income	0	0	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	0 Ceased High
													Budget Risk: Date forecast last reviewed:
<b>H40 Careers Service - TRANSFERRED FROM YPC</b>	Expenditure	1,281	1,281	640	530	(110)	1,363	1,363	82	6	6	6	This service is anticipating government grant at year-end.
	Income	(1,122)	(1,122)	(561)	(245)	316	(1,186)	(1,186)	(64)	6	6	6	
	<b>Net Expenditure</b>	<b>159</b>	<b>159</b>	<b>79</b>	<b>285</b>	<b>206</b>	<b>177</b>	<b>177</b>	<b>18</b>	<b>11</b>	<b>11</b>	<b>11</b>	Vote Budget Manager: Steve Grocott Budget Risk: High Date forecast last reviewed: 18.07.2012
													Budget Risk: Date forecast last reviewed:
<b>G41 Healthy Lives - TRANSFERRED FROM YPC</b>	Expenditure	442	441	221	155	(66)	407	406	(35)	(8)	(8)	(8)	Most of grant already received
	Income	(282)	(282)	(141)	(203)	(62)	(247)	(247)	35	(12)	(12)	(12)	
	<b>Net Expenditure</b>	<b>160</b>	<b>159</b>	<b>80</b>	<b>(48)</b>	<b>(128)</b>	<b>160</b>	<b>159</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Lorraine Hachou Budget Risk: Low Date forecast last reviewed: 20.06.2012
													Budget Risk: Date forecast last reviewed:
<b>H17 Support for Learning Service</b>	Expenditure	0	0	0	0	0	0	0	0	0	0	0	
	Income	0	0	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	0 Liz Vickerie Low 20.06.2012
													Budget Risk: Date forecast last reviewed:

## CORPORATE MONTHLY BUDGET MONITORING - September 2012

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CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR									
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000 %		Explanation of any variance that is considered to be significant and all variances greater than £100k
G78 Pupil Admissions & Excls GF	Expenditure										The projected under-spend is linked to the need to provide additional school places. The current estimated spend is low because we have, so far, been able to reduce transport costs through the provision of school places in areas of most demand. However, this remains a challenge and we may find that the additional school places that we need to provide are in areas that will only be accessible to families with the assistance of school bus transport. This could therefore mean that transport costs rise significantly towards the end of the year. It is therefore difficult to predict what the final level of spend will be.
	Income	1,060	1,127	564	308	(256)	913	916	(211)	(19)	
	Net Expenditure	0	0	0	0	0	0	0	0	0	
Budget Risk: Medium Date forecast last reviewed: 19.10.2012											
TOTAL FOR LEARNING AND ACHIEVEMENT		34,175	33,909	16,955	12,158	(4,797)	34,008	33,594	(315)	(1)	
		(22,046)	(21,813)	(10,907)	(3,127)	7,780	(22,022)	(22,250)	(437)	2	
Net Expenditure		12,129	12,096	6,048	9,031	2,983	11,986	11,344	(752)	(6)	Service Head: Anne Canning
G49 Childrens Social Care M&A	Expenditure	169	287	144	203	59	331	331	44	15	No forecast received
	Income		(118)	(59)	(1)	58	(118)	(118)	0	0	
	Net Expenditure	169	169	85	202	117	213	213	44	26	
Vote Budget Manager: Steve Liddcott Budget Risk: Low Date forecast last reviewed: 20.06.2012											
G50 Child Protection & Reviewing	Expenditure	2,634	2,627	1,314	1,054	(260)	2,601	2,601	(26)	(1)	The expenditure / income to date, whilst not in line with the notional budget to date, is within the budget manager's expectation and has been factored into his/her forecast.
	Income		0	0	(50)	(50)	0	0	0	0	
	Net Expenditure	2,634	2,627	1,314	1,004	(310)	2,601	2,601	(26)	(1)	
Vote Budget Manager: Ann Roach Budget Risk: High Date forecast last reviewed: 18.07.2012											
G51 Childrens Res M&A	Expenditure	826	825	412	393	(19)	826	826	1	0	
	Income		0	0	0	0	0	0	0	0	
	Net Expenditure	826	825	412	393	(19)	826	826	1	0	
Vote Budget Manager: Hilary Bull Budget Risk: Low Date forecast last reviewed: 20.06.2012											
G52 Childrens Res Residential	Expenditure	1,856	1,845	923	748	(175)	1,794	1,794	(51)	(3)	Most of grant already received
	Income		0	0	0	0	0	0	0	0	
	Net Expenditure	1,856	1,845	923	748	(175)	1,794	1,794	(51)	(3)	
Vote Budget Manager: Hilary Bull Budget Risk: Low Date forecast last reviewed: 18.07.2012											
G53 Childrens Res Family Placement	Expenditure										Currently the staffing underspend is due to vacant posts as a result of maternity leave. This would be slightly overspent if all staff were in post. The support services are over spent as there have been fewer external assessments completed by independent social workers. A more accurate forecast is planned for the next CMBM.
	Income	3,106	3,102	1,551	1,177	(374)	2,974	2,974	(128)	(4)	
	Net Expenditure	(66)	(66)	(33)	(96)	(63)	(86)	(86)	(20)	30	
Vote Budget Manager: Hilary Bull Budget Risk: Low Date forecast last reviewed: 20.06.2012											

## CORPORATE MONTHLY BUDGET MONITORING - September 2012

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CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Proposed mitigating action and dates	
								£'000	%			
G54 Childrens Res Commissioning	Expenditure										The £111k underspend is +£149k adverse movement since CMBM05. This is a highly demand-led budget and ten new placements have become necessary during September 2012.	
	Income	15,003	14,823	7,411	6,014	(1,397)	14,562	14,712	(111)	(1)		
	Net Expenditure	14,789	14,609	7,304	5,934	(1,370)	14,348	14,498	(111)	(1)		Vote Budget Manager: Hilary Bull Budget Risk: High Date forecast last reviewed: 18.07.2012
G55 Children Looked After GF	Expenditure	2,332	2,318	1,159	969	(190)	2,328	2,329	11	0	Corporate Recharges not charged	
	Income		0	0	0	0	0	0	0	0		
	Net Expenditure	2,332	2,318	1,159	969	(190)	2,328	2,329	11	0		Vote Budget Manager: Jenny Boyd Budget Risk: Medium Date forecast last reviewed: 20.06.2012
G56 Leaving Care	Expenditure	2,596	2,587	1,293	1,034	(259)	2,581	2,566	(21)	(1)	Corporate Recharges and Asset Rentals not charged	
	Income	(129)	(129)	(64)	(3)	61	(108)	(47)	82	(64)		
	Net Expenditure	2,467	2,458	1,229	1,031	(198)	2,473	2,519	61	2		Vote Budget Manager: Shahid Tilly Budget Risk: Medium Date forecast last reviewed: 18.07.2012
G57 Fieldwork Advice & Assessment	Expenditure	5,409	5,519	2,760	2,042	(718)	5,457	5,605	86	2	The expenditure / income to date, whilst not in line with the notional budget to date, is within the budget manager's expectation and has been factored into his/her forecast.	
	Income	(236)	(171)	(85)	(30)	55	(142)	(257)	(86)	50		
	Net Expenditure	5,173	5,348	2,675	2,012	(663)	5,315	5,348	0	0		Vote Budget Manager: Paul McGee Budget Risk: High Date forecast last reviewed: 18.07.2012
G58 Children with Disabilities	Expenditure	4,693	4,689	2,345	2,583	238	4,771	4,771	82	2	The expenditure / income to date, whilst not in line with the notional budget to date, is within the budget manager's expectation and has been factored into his/her forecast.	
	Income	(964)	(964)	(482)	(167)	315	(964)	(964)	0	0		
	Net Expenditure	3,729	3,725	1,863	2,416	553	3,807	3,807	82	2		Vote Budget Manager: Khalida Khan Budget Risk: Medium Date forecast last reviewed: 18.07.2012
G59 Emergency Duty Team	Expenditure	440	434	217	209	(8)	470	470	36	8		
	Income	(22)	(22)	(11)	0	11	(22)	(22)	0	0		
	Net Expenditure	418	412	206	209	3	448	448	36	9		Vote Budget Manager: Paul McGee Budget Risk: Low Date forecast last reviewed: 20.06.2012
G60 Youth Offending Service - TRANSFERRED FROM YPC	Expenditure	1,913	2,010	1,005	880	(125)	2,245	2,245	235	12	Grant not brought in until year end part countered by Corporate Recharges not charged	
	Income	(717)	(717)	(359)	(36)	323	(952)	(952)	(235)	33		
	Net Expenditure	1,196	1,293	646	844	198	1,293	1,293	0	0		Vote Budget Manager: Stuart Johnson Budget Risk: Medium Date forecast last reviewed: 18.07.2012
G61 Children with Mental Health	Expenditure	1,581	1,420	710	350	(360)	1,529	1,368	(52)	(4)	2 Quarterly (total £252,525) payments of a £505,050 contract to be made; the £505,050 commitment is on the report	
	Income	(34)	(34)	(17)	0	17	0	0	34	(100)		
	Net Expenditure	1,547	1,386	693	350	(343)	1,529	1,368	(18)	(1)		Vote Budget Manager: Bill Williams Budget Risk: Low Date forecast last reviewed: N/A
G62 Attendance & Welfare Serv GF	Expenditure	2,116	2,111	1,056	842	(214)	2,127	2,127	16	1	Premises and Support service costs not posted; funding for posts plus DSG funding posted in full rather than profiled	
	Income	(845)	(845)	(423)	(502)	(79)	(860)	(860)	(15)	2		
	Net Expenditure	1,271	1,266	633	340	(293)	1,267	1,267	1	0		Vote Budget Manager: David Hough Budget Risk: Low Date forecast last reviewed: 20.06.2012



## CORPORATE MONTHLY BUDGET MONITORING - September 2012

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CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR									
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)		Explanation of any variance that is considered to be significant and all variances greater than £100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
<b>Proposed mitigating action and dates</b>											
H57 Family Support & Protection	Expenditure	5,496	5,513	2,756	2,428	(328)	6,530	6,560	1,047	19	Corporate Recharges not charged
	Income	(1,083)	(1,078)	(539)	(400)	139	(2,178)	(2,178)	(1,100)	102	
	<b>Net Expenditure</b>	<b>4,413</b>	<b>4,435</b>	<b>2,217</b>	<b>2,028</b>	<b>(189)</b>	<b>4,352</b>	<b>4,382</b>	<b>(53)</b>	<b>(1)</b>	Vote Budget Manager: Moksuda Uddin Budget Risk: Low Date forecast last reviewed: 18.07.2012
G75 IT Social Care	Expenditure	705	542	271	192	(79)	544	544	2	0	
	Income	(347)	(347)	(173)	0	173	(347)	(347)	0	0	
	<b>Net Expenditure</b>	<b>358</b>	<b>195</b>	<b>98</b>	<b>192</b>	<b>94</b>	<b>197</b>	<b>197</b>	<b>2</b>	<b>1</b>	Vote Budget Manager: Andrew Cross Budget Risk: Low Date forecast last reviewed: 20.06.2012
<b>TOTAL FOR CHILDRENS SOCIAL CARE</b>	Expenditure	50,875	50,653	25,327	21,118	(4,209)	51,670	51,825	1,172	2	
	Income	(4,657)	(4,704)	(2,352)	(1,364)	988	(5,991)	(6,044)	(1,340)	28	
	<b>Net Expenditure</b>	<b>46,218</b>	<b>45,949</b>	<b>22,975</b>	<b>19,754</b>	<b>(3,221)</b>	<b>45,679</b>	<b>45,781</b>	<b>(168)</b>	<b>(0)</b>	<b>Service Head: Steve Liddicott</b>
G37 Youth & Community Learning M&A - TRANSFERRED FROM YPC	Expenditure	269	269	135	186	51	223	223	(46)	(17)	
	Income	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>269</b>	<b>269</b>	<b>135</b>	<b>186</b>	<b>51</b>	<b>223</b>	<b>223</b>	<b>(46)</b>	<b>(17)</b>	Vote Budget Manager: Mary Durkin Budget Risk: Low Date forecast last reviewed: 27.09.2012
G65 Transformation Project	Expenditure	103	134	67	57	(10)	150	150	16	12	
	Income	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>103</b>	<b>134</b>	<b>67</b>	<b>57</b>	<b>(10)</b>	<b>150</b>	<b>150</b>	<b>16</b>	<b>12</b>	Vote Budget Manager: Anthony Walters Budget Risk: Low Date forecast last reviewed: 15.08.2012
G71 Strategy & Policy	Expenditure	818	817	408	276	(132)	772	772	(45)	(6)	Premises and Support Services not posted; recharge for Interpreters
	Income	(26)	(26)	(13)	(6)	7	(12)	(12)	14	(54)	Service posted at end of year
	<b>Net Expenditure</b>	<b>792</b>	<b>791</b>	<b>395</b>	<b>270</b>	<b>(125)</b>	<b>760</b>	<b>760</b>	<b>(31)</b>	<b>(4)</b>	Vote Budget Manager: Layla Richards Budget Risk: Low Date forecast last reviewed: 19.10.2012
G74 Equalities Development	Expenditure	605	604	302	115	(187)	604	604	0	0	Spend profile for Third Party payments is at the end of school term; first payment due at end of Autumn Term
	Income	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>605</b>	<b>604</b>	<b>302</b>	<b>115</b>	<b>(187)</b>	<b>604</b>	<b>604</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Sasta Miah Budget Risk: Low Date forecast last reviewed: 19.10.2012
<b>TOTAL FOR DIRECTOR'S SERVICES</b>	Expenditure	1,795	1,824	912	635	(277)	1,750	1,750	(74)	(4)	
	Income	(26)	(26)	(13)	(6)	7	(12)	(12)	14	(54)	
	<b>Net Expenditure</b>	<b>1,769</b>	<b>1,798</b>	<b>899</b>	<b>629</b>	<b>(270)</b>	<b>1,738</b>	<b>1,738</b>	<b>(60)</b>	<b>(3)</b>	<b>Service Head: Isobel Cattermole</b>
G79 CSF Resources Management GF	Expenditure	246	240	120	115	(5)	240	240	0	0	
	Income	(47)	(47)	(24)	(28)	(4)	(47)	(47)	0	0	
	<b>Net Expenditure</b>	<b>199</b>	<b>193</b>	<b>96</b>	<b>87</b>	<b>(9)</b>	<b>193</b>	<b>193</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Kate Bingham Budget Risk: Low Date forecast last reviewed: 18.07.2012
G67 Commissioned Services	Expenditure	1,927	1,837	918	731	(187)	1,924	1,837	0	0	This service is anticipating government grant at year-end.
	Income	(1,257)	(1,257)	(628)	(25)	603	(1,257)	(1,257)	0	0	
	<b>Net Expenditure</b>	<b>670</b>	<b>580</b>	<b>290</b>	<b>706</b>	<b>416</b>	<b>667</b>	<b>580</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Karen Badgery Budget Risk: Low Date forecast last reviewed: 15.08.2012

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CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)			
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%		
<b>G68 Major Government Grant Funding</b>	Expenditure		0	0	0	0	0	0	0	0	0	
	Income		0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: David Tully Budget Risk: Low Date forecast last reviewed: 20.06.2012
<b>G70 Childrens Information Systems</b>	Expenditure	291	290	145	119	(26)	300	300	10	3		
	Income		0	0	(10)	(10)	(10)	(10)	(10)	#DIV/0!		
	<b>Net Expenditure</b>	<b>291</b>	<b>290</b>	<b>145</b>	<b>109</b>	<b>(36)</b>	<b>290</b>	<b>290</b>	<b>0</b>	<b>0</b>		Vote Budget Manager: Iqbal Vaza Budget Risk: Low Date forecast last reviewed: 15.08.2012
<b>G72 Programme Management</b>	Expenditure	175	174	87	65	(22)	159	159	(15)	(9)		
	Income		0	0	0	0	0	0	0	0		
	<b>Net Expenditure</b>	<b>175</b>	<b>174</b>	<b>87</b>	<b>65</b>	<b>(22)</b>	<b>159</b>	<b>159</b>	<b>(15)</b>	<b>(9)</b>		Vote Budget Manager: John Mitchell Budget Risk: Low Date forecast last reviewed: 15.08.2012
<b>G80 Information &amp; Support Services</b>	Expenditure	358	356	178	146	(32)	356	356	0	0		
	Income		0	0	0	0	0	0	0	0		
	<b>Net Expenditure</b>	<b>358</b>	<b>356</b>	<b>178</b>	<b>146</b>	<b>(32)</b>	<b>356</b>	<b>356</b>	<b>0</b>	<b>0</b>		Vote Budget Manager: Chris Canty Budget Risk: Low Date forecast last reviewed: N/A
<b>G81 Building Dev &amp; Tech Service</b>	Expenditure	6,553	6,553	3,276	174	(3,102)	6,534	6,524	(29)	(0)		
	Income	(32)	(32)	(16)	0	16	(32)	(32)	0	0		This vote includes capital financing charges that are reflected later in the year.
	<b>Net Expenditure</b>	<b>6,521</b>	<b>6,521</b>	<b>3,260</b>	<b>174</b>	<b>(3,086)</b>	<b>6,502</b>	<b>6,492</b>	<b>(29)</b>	<b>(0)</b>		Vote Budget Manager: Pat Watson Budget Risk: High Date forecast last reviewed: 19.10.2012
<b>G82 Childrens Services Finance</b>	Expenditure	949	941	471	430	(41)	974	982	41	4		
	Income	(183)	(183)	(91)	(91)	0	(216)	(225)	(42)	23		
	<b>Net Expenditure</b>	<b>766</b>	<b>758</b>	<b>380</b>	<b>339</b>	<b>(41)</b>	<b>758</b>	<b>757</b>	<b>(1)</b>	<b>(0)</b>		Vote Budget Manager: David Tully Budget Risk: High Date forecast last reviewed: 19.10.2012
<b>G83 CSF Human Resources GF</b>	Expenditure	1,810	1,940	970	690	(280)	1,940	1,940	0	0		
	Income	(250)	(380)	(190)	0	190	(380)	(380)	0	0		
	<b>Net Expenditure</b>	<b>1,560</b>	<b>1,560</b>	<b>780</b>	<b>690</b>	<b>(90)</b>	<b>1,560</b>	<b>1,560</b>	<b>0</b>	<b>0</b>		Vote Budget Manager: Mark Keeble Budget Risk: High Date forecast last reviewed: 19.10.2012
<b>G86 Professional Dev Centre</b>	Expenditure	685	685	343	238	(105)	699	710	25	4		
	Income	(594)	(594)	(297)	(408)	(111)	(551)	(551)	43	(7)		Annual SLAs and Desk Charges paid in full during May; lag in payment for asset rentals and support services
	<b>Net Expenditure</b>	<b>91</b>	<b>91</b>	<b>46</b>	<b>(170)</b>	<b>(216)</b>	<b>148</b>	<b>159</b>	<b>68</b>	<b>75</b>		Vote Budget Manager: Clare Goodbody Budget Risk: Medium Date forecast last reviewed: 19.10.2012

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CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR									
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Explanation of any variance that is considered to be significant and all variances greater than £100k
									£'000	%	
G87 Contract Services	Expenditure	13,996	13,996	6,998	5,803	(1,195)	13,319	14,396	400	3	Contract Services receive income after expenditure has been incurred, so there is always an in-year adverse variance that is resolved by year-end.
	Income	(13,996)	(13,996)	(6,998)	(4,686)	2,312	(13,319)	(14,396)	(400)	3	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,117</b>	<b>1,117</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
H82 Holding Account & Support Services	Expenditure	(34)	(120)	(60)	5,560	5,620	270	295	415	(346)	Forecast spend includes £31k for holding a/c deficits, £210k for prospective allocations of reserves and the offset of £79k for forecast overspends elsewhere in the department. The actual spend to date includes the central recharges waiting for reallocation.
	Income	(39)	(211)	(106)	0	106	(172)	(172)	39	(18)	
	<b>Net Expenditure</b>	<b>(73)</b>	<b>(331)</b>	<b>(166)</b>	<b>5,560</b>	<b>5,726</b>	<b>98</b>	<b>123</b>	<b>454</b>	<b>(137)</b>	
H87 Building & Technical Services	Expenditure	740	740	370	354	(16)	740	742	2	0	Due to the timings of the service provided, bulk of fee income is endeavoured to be claimed during the 2nd and 3rd quarters hence the lag in income
	Income	(740)	(740)	(370)	(186)	184	(755)	(757)	(17)	2	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>168</b>	<b>168</b>	<b>(15)</b>	<b>(15)</b>	<b>(15)</b>	<b>0</b>	
<b>TOTAL FOR CHILDRENS SERVICES RESOURCES</b>	Expenditure	27,696	27,632	13,816	14,425	609	27,455	28,481	849	3	
	Income	(17,138)	(17,440)	(8,720)	(5,434)	3,286	(16,739)	(17,827)	(387)	2	
	<b>Net Expenditure</b>	<b>10,558</b>	<b>10,192</b>	<b>5,096</b>	<b>8,991</b>	<b>3,895</b>	<b>10,716</b>	<b>10,654</b>	<b>462</b>	<b>5</b>	
G91 Revenue Holding Accounts	Expenditure	17,594	17,594	8,797	8,682	(115)	17,447	17,457	(137)	(1)	The variances relate to the relief premises trading account (cc 89104); 8 posts deleted wef 31 May to reflect decreased achievable income. £31k funded from Contingency H82.
	Income	(17,594)	(17,594)	(8,797)	(3,787)	5,010	(17,447)	(17,456)	138	(1)	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,895</b>	<b>4,895</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	
G95 CCN Pooled Budgets	Expenditure	0	0	0	0	0	0	0	0	0	
	Income	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL FOR HOLDING ACCOUNTS</b>	Expenditure	17,594	17,594	8,797	8,682	(115)	17,447	17,457	(137)	(1)	
	Income	(17,594)	(17,594)	(8,797)	(3,787)	5,010	(17,447)	(17,456)	138	(1)	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,895</b>	<b>4,895</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>#DIV/0!</b>	
<b>TOTAL FOR CSF GENERAL FUND</b>	Expenditure	144,938	144,415	72,208	57,176	(15,032)	145,132	145,909	1,494	1	This represents the underspend on the Mayor's Bursary, with the remainder of the Directorate's budget balancing.
	Income	(61,460)	(61,577)	(30,789)	(13,719)	17,070	(62,211)	(63,589)	(2,012)	3	
		<b>83,478</b>	<b>82,838</b>	<b>41,419</b>	<b>43,457</b>	<b>2,038</b>	<b>82,921</b>	<b>82,320</b>	<b>(518)</b>	<b>(1)</b>	
Energy Costs (excluding schools, tenants, leaseholders)	222	222	111	43	(68)	222	222				

COMMUNITIES, LOCALITIES & CULTURE		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Explanation of any variance that is considered to be significant and all variances greater than £100k
									£'000	%	
E01 Management & Admin	Expenditure	3,617	3,890	1,961	1,836	(125)	3,890	3,890	0	0	Variance to date reflects adjustments to support cost allocations
	Income	(3,617)	(3,615)	(1,807)	(1,758)	49	(3,615)	(3,615)	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>275</b>	<b>154</b>	<b>78</b>	<b>(76)</b>	<b>275</b>	<b>275</b>	<b>0</b>	<b>0</b>	
E02 Olympics	Expenditure	225	265	251	175	(76)	265	265	0	0	
	Income	0	(40)	(40)	(45)	(5)	(40)	(40)	0	0	
	<b>Net Expenditure</b>	<b>225</b>	<b>225</b>	<b>211</b>	<b>130</b>	<b>(81)</b>	<b>225</b>	<b>225</b>	<b>0</b>	<b>0</b>	
Strategy & Resources Total	Expenditure	3,842	4,155	2,212	2,011	(201)	4,155	4,155	0	0	
	Income	(3,617)	(3,655)	(1,847)	(1,803)	44	(3,655)	(3,655)	0	0	
	<b>Net Expenditure</b>	<b>225</b>	<b>500</b>	<b>365</b>	<b>208</b>	<b>(157)</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>0</b>	
E10 Public Realm M&A	Expenditure	719	718	359	338	(21)	718	718	0	0	
	Income	(728)	(718)	(35)	0	35	(718)	(718)	0	0	
	<b>Net Expenditure</b>	<b>(9)</b>	<b>0</b>	<b>324</b>	<b>338</b>	<b>14</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
E12 Transportation & Highways	Expenditure	11,134	11,306	3,350	2,868	(482)	11,306	11,306	0	0	Variance to date reflects timing issues in processing large value payments with contractor
	Income	(4,606)	(4,616)	(1,339)	(1,017)	322	(4,616)	(4,616)	0	0	
	<b>Net Expenditure</b>	<b>6,528</b>	<b>6,690</b>	<b>2,011</b>	<b>1,851</b>	<b>(160)</b>	<b>6,690</b>	<b>6,690</b>	<b>0</b>	<b>0</b>	
E15 Clean & Green	Expenditure	31,633	34,546	12,125	12,487	362	33,246	34,546	0	0	The additional Olympic Games cost of £458k on account of on-street cleansing is to be met from earmarked reserves set aside for the purpose. Variance to date reflects timing delays in raising high value invoices
	Income	(7,103)	(7,103)	(1,887)	(1,255)	632	(7,103)	(7,103)	0	0	
	<b>Net Expenditure</b>	<b>24,530</b>	<b>27,443</b>	<b>10,238</b>	<b>11,232</b>	<b>994</b>	<b>26,143</b>	<b>27,443</b>	<b>0</b>	<b>0</b>	
E23 Concessionary Fares	Expenditure	7,968	8,564	4,096	4,055	(41)	8,564	8,564	0	0	
	Income	0	0	0	(11)	(11)	0	0	0	0	
	<b>Net Expenditure</b>	<b>7,968</b>	<b>8,564</b>	<b>4,096</b>	<b>4,044</b>	<b>(52)</b>	<b>8,564</b>	<b>8,564</b>	<b>0</b>	<b>0</b>	
E24 Parking Control	Expenditure	7,856	7,728	3,617	3,698	81	7,728	7,728	0	0	Variance to date due to short term impact of Olympic Games to be re-imbursed from LOCOG
	Income	(7,856)	(7,728)	(7,654)	(7,547)	107	(7,728)	(7,728)	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>(4,037)</b>	<b>(3,849)</b>	<b>188</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Public Realm Total	Expenditure	59,310	62,862	23,547	23,446	(101)	61,562	62,862	0	0	
	Income	(20,293)	(20,165)	(10,915)	(9,830)	1,085	(20,165)	(20,165)	0	0	
	<b>Net Expenditure</b>	<b>39,017</b>	<b>42,697</b>	<b>12,632</b>	<b>13,616</b>	<b>984</b>	<b>41,397</b>	<b>42,697</b>	<b>0</b>	<b>0</b>	

COMMUNITIES, LOCALITIES & CULTURE

		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)		Explanation of any variance that is considered to be significant and all variances greater than £100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	Proposed mitigating action and dates
<b>E80 Safer Communities Management</b>	Expenditure	151	171	85	72	(13)	171	171	0		
	Income	(155)	(155)	(78)	(39)	39	(155)	(155)	0		
	<b>Net Expenditure</b>	<b>(4)</b>	<b>16</b>	<b>7</b>	<b>33</b>	<b>26</b>	<b>16</b>	<b>16</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Andy Bamber Budget Risk: Low Date forecast last reviewed: September 2012
<b>E81 Community Safety Partnership, DV &amp; HC</b>	Expenditure	2,425	2,588	520	430	(90)	2,588	2,588	0		
	Income	(321)	(393)	(127)	(138)	(11)	(393)	(393)	0		
	<b>Net Expenditure</b>	<b>2,104</b>	<b>2,195</b>	<b>393</b>	<b>292</b>	<b>(101)</b>	<b>2,195</b>	<b>2,195</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Emily Fieran-Reed Budget Risk: Medium Date forecast last reviewed: September 2012
<b>E83 Enforcement &amp; Intervention</b>	Expenditure	2,434	2,335	1,144	1,203	59	2,336	2,335	0		
	Income	(196)	(176)	(75)	(118)	(43)	(176)	(176)	0		
	<b>Net Expenditure</b>	<b>2,238</b>	<b>2,159</b>	<b>1,069</b>	<b>1,085</b>	<b>16</b>	<b>2,160</b>	<b>2,159</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Gavin Dooley Budget Risk: Medium Date forecast last reviewed: September 2012
<b>E84 Drugs Action Team</b>	Expenditure	5,732	5,704	2,635	2,409	(226)	5,704	5,704	0		In year variance due to timing/budget profiling issues.
	Income	(4,161)	(4,161)	(2,796)	(3,109)	(313)	(4,161)	(4,161)	0		
	<b>Net Expenditure</b>	<b>1,571</b>	<b>1,543</b>	<b>(161)</b>	<b>(700)</b>	<b>(539)</b>	<b>1,543</b>	<b>1,543</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Rachael Sadegh Budget Risk: Low Date forecast last reviewed: September 2012
<b>E85 Env Commercial Services</b>	Expenditure	4,337	4,635	2,499	2,361	(138)	4,635	4,635	0		In year variances due to timing/budget profiling issues
	Income	(1,345)	(1,674)	(1,019)	(1,123)	(104)	(1,674)	(1,674)	0		
	<b>Net Expenditure</b>	<b>2,992</b>	<b>2,961</b>	<b>1,480</b>	<b>1,238</b>	<b>(242)</b>	<b>2,961</b>	<b>2,961</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Collin Perrins Budget Risk: Medium Date forecast last reviewed: September 2012
<b>E86 Env Health Protection Services</b>	Expenditure	4,221	4,203	1,968	1,995	27	4,203	4,203	0		
	Income	(922)	(986)	(359)	(369)	(10)	(986)	(986)	0		
	<b>Net Expenditure</b>	<b>3,299</b>	<b>3,217</b>	<b>1,609</b>	<b>1,626</b>	<b>17</b>	<b>3,217</b>	<b>3,217</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Andrew Weaver Budget Risk: Medium Date forecast last reviewed: September 2012
<b>E87 Youth &amp; Connexions Service</b>	Expenditure	0	8,839	4,420	3,307	(1,113)	8,947	8,839	0		In year variances due to timing/budget profiling issues
	Income	0	(3,296)	(1,648)	(278)	1,370	(3,404)	(3,296)	0		
	<b>Net Expenditure</b>	<b>0</b>	<b>5,543</b>	<b>2,772</b>	<b>3,029</b>	<b>257</b>	<b>5,543</b>	<b>5,543</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Dinar Hossain Budget Risk: Medium Date forecast last reviewed: September 2012
<b>Safer Communities Total</b>	Expenditure	19,300	28,475	13,271	11,777	(1,494)	28,584	28,475	0	0	
	Income	(7,100)	(10,841)	(6,102)	(5,174)	928	(10,949)	(10,841)	0	0	
	<b>Net Expenditure</b>	<b>12,200</b>	<b>17,634</b>	<b>7,169</b>	<b>6,603</b>	<b>(566)</b>	<b>17,635</b>	<b>17,634</b>	<b>0</b>	<b>0</b>	<b>Service Head: Andy Bamber</b>
<b>E40 Divisional Management</b>	Expenditure	134	129	64	105	41	129	129	0	0	
	Income	(134)	(129)	(64)	(27)	37	(129)	(129)	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>78</b>	<b>78</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Heather Bonfield Budget Risk: Low Date forecast last reviewed: September 2012
<b>E41 Idea Stores</b>	Expenditure	8,401	8,167	3,659	3,727	68	8,167	8,167	0	0	
	Income	(1,233)	(1,233)	(604)	(322)	282	(1,233)	(1,233)	0	0	Variance to date due to timing/budget profiling issues
	<b>Net Expenditure</b>	<b>7,168</b>	<b>6,934</b>	<b>3,055</b>	<b>3,405</b>	<b>350</b>	<b>6,934</b>	<b>6,934</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Judith St John Budget Risk: Medium Date forecast last reviewed: September 2012

COMMUNITIES, LOCALITIES & CULTURE		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Explanation of any variance that is considered to be significant and all variances greater than £100k
									£'000	%	
<b>E42 Sports &amp; Physical Activity</b>											
	Expenditure	3,892	4,044	1,410	1,245	(165)	4,044	4,044	0	0	Variance to date due to timing/budget profiling issues
	Income	(338)	(379)	(64)	121	185	(379)	(379)	0	0	Variance to date due to timing/budget profiling issues
	<b>Net Expenditure</b>	<b>3,554</b>	<b>3,665</b>	<b>1,346</b>	<b>1,366</b>	<b>20</b>	<b>3,665</b>	<b>3,665</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Lisa Pottinger Budget Risk: High Date forecast last reviewed: September 2012
<b>E43 Parks &amp; Open Spaces</b>											
	Expenditure	3,153	3,253	1,551	1,696	145	3,253	3,253	0	0	The additional Olympic Games cost of £115k on account of CCTV in Victoria Park is to be met for earmarked reserves set aside for the purpose.
	Income	(221)	(221)	(104)	(133)	(29)	(221)	(221)	0	0	Vote Budget Manager: Michael Rowan Budget Risk: Medium Date forecast last reviewed: September 2012
	<b>Net Expenditure</b>	<b>2,932</b>	<b>3,032</b>	<b>1,447</b>	<b>1,563</b>	<b>116</b>	<b>3,032</b>	<b>3,032</b>	<b>0</b>	<b>0</b>	
<b>E44 Arts &amp; Events</b>											
	Expenditure	2,261	2,368	1,334	1,382	48	2,368	2,368	0	0	Variance to date reflects timing issues/profiling of event income
	Income	(984)	(984)	(589)	(1,017)	(428)	(984)	(984)	0	0	
	<b>Net Expenditure</b>	<b>1,277</b>	<b>1,384</b>	<b>745</b>	<b>365</b>	<b>(380)</b>	<b>1,384</b>	<b>1,384</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Steve Murray Budget Risk: Low Date forecast last reviewed: September 2012
<b>E45 Mile End Park</b>											
	Expenditure	763	759	363	351	(12)	759	759	0	0	
	Income	(763)	(763)	(382)	(371)	11	(763)	(763)	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>(4)</b>	<b>(19)</b>	<b>(20)</b>	<b>(1)</b>	<b>(4)</b>	<b>(4)</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Michael Rowan Budget Risk: Low Date forecast last reviewed: September 2012
<b>E47 Lifelong Learning</b>											
	Expenditure	5,219	5,317	2,166	1,963	(203)	5,317	5,317	0	0	Variance to date due to timing/budget profiling issues
	Income	(3,553)	(3,553)	(119)	(98)	21	(3,553)	(3,553)	0	0	
	<b>Net Expenditure</b>	<b>1,666</b>	<b>1,764</b>	<b>2,047</b>	<b>1,865</b>	<b>(182)</b>	<b>1,764</b>	<b>1,764</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Judith St John Budget Risk: Low Date forecast last reviewed: September 2012
<b>E48 Community Languages</b>											
	Expenditure	0	1,093	546	423	(123)	1,092	1,093	0	0	Variance to date due to timing/budget profiling issues
	Income	0	(306)	(153)	(235)	(82)	(306)	(306)	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>787</b>	<b>393</b>	<b>188</b>	<b>(205)</b>	<b>786</b>	<b>787</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Jamal Uddin Budget Risk: Low Date forecast last reviewed: September 2012
<b>Cultural Services Total</b>											
	Expenditure	23,823	25,130	11,093	10,892	(201)	25,129	25,130	0	0	
	Income	(7,226)	(7,568)	(2,079)	(2,082)	(3)	(7,568)	(7,568)	0	0	
	<b>Net Expenditure</b>	<b>16,597</b>	<b>17,562</b>	<b>9,014</b>	<b>8,810</b>	<b>(204)</b>	<b>17,561</b>	<b>17,562</b>	<b>0</b>	<b>0</b>	Service Head: Heather Bonfield
<b>E71 Service Integration</b>											
	Expenditure	404	404	202	114	(88)	404	404	0	0	
	Income	0	0	0	(9)	(9)	0	0	0	0	
	<b>Net Expenditure</b>	<b>404</b>	<b>404</b>	<b>202</b>	<b>105</b>	<b>(97)</b>	<b>404</b>	<b>404</b>	<b>0</b>	<b>0</b>	Service Head: Shazia Hussain Budget Risk: Medium Date forecast last reviewed: September 2012
<b>Service Integration Total</b>											
<b>E30 Fleet Management</b>											
	Expenditure	922	922	518	789	271	1,422	1,422	500	54	Variance to date reflects higher projected level of activity
	Income	(922)	(922)	(384)	(786)	(402)	(1,422)	(1,422)	(500)	54	Variance to date reflects higher projected level of activity
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>134</b>	<b>3</b>	<b>(131)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Margaret Cooper Budget Risk: Low Date forecast last reviewed: September 2012
<b>E31 Passenger Transport</b>											
	Expenditure	4,937	4,937	2,429	2,147	(282)	5,137	5,137	200	4	Variance to date due to timing differences with payment of invoices. Out-turn variance reflects higher projected level of activity
	Income	(4,937)	(4,937)	(2,101)	(2,044)	57	(5,137)	(5,137)	(200)	4	Out-turn variance reflects higher projected level of activity
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>328</b>	<b>103</b>	<b>(225)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Margaret Cooper Budget Risk: Low Date forecast last reviewed: September 2012
<b>E32 DSO Vehicle Workshop</b>											
	Expenditure	456	456	228	197	(31)	456	456	0	0	
	Income	(456)	(456)	(194)	(159)	35	(456)	(456)	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>34</b>	<b>38</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Margaret Cooper Budget Risk: Low Date forecast last reviewed: September 2012

COMMUNITIES, LOCALITIES & CULTURE		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates	
									£'000	%		
<b>E82 Street Trading</b>	Expenditure	2,314	2,314	1,157	1,046	(111)	2,314	2,314	0	0	Variance to date relates to profiling of rent and rates not yet applied	
	Income	(2,314)	(2,314)	(1,157)	(1,312)	(155)	(2,314)	(2,314)	0	0	Variance to date due to timing of raising quarterly invoices in advance to	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(266)</b>	<b>(266)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Gavin Dooley Budget Risk: Medium Date forecast last reviewed: September 2012	
<b>TOTAL FOR COMMUNITIES, LOCALITIES &amp; CULTURE</b>		Expenditure 115,308	129,655	54,657	52,419	(2,238)	129,163	130,355	700	1		
		Income (46,865)	(50,858)	(24,779)	(23,199)	1,580	(51,666)	(51,558)	(700)	1		
		<b>Net Expenditure</b>	<b>68,443</b>	<b>78,797</b>	<b>29,878</b>	<b>29,220</b>	<b>(658)</b>	<b>77,497</b>	<b>78,797</b>	<b>0</b>	<b>0</b>	<b>Director: Stephen Halsey</b>
<b>Energy Costs</b> (excluding schools, tenants, leaseholders)				421,255	338,616	(82,639)						

CORPORATE MONTHLY BUDGET MONITORING - September 2012

2% to 5%  
Amber  
>5% Red

DEVELOPMENT & RENEWAL (General Fund)		FULL YEAR											Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)		
									£'000	%	£'000	%	
<b>J04 BC Revenue</b>	Expenditure	574	531	266	305	40	531	531	0	0	0	0	Agency costs which will be funded by additional income
	Income	(347)	(398)	(199)	(75)	124	(398)	(398)	0	0	0	0	
	<b>Net Expenditure</b>	<b>227</b>	<b>133</b>	<b>67</b>	<b>230</b>	<b>164</b>	<b>133</b>	<b>133</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Owen Whalley Budget Risk: Low
<b>J06 Development Decisions</b>	Expenditure	1,848	1,838	919	822	(97)	1,764	1,838	0	0	4	4	Anticipated Additional fee Income , this will be monitored during the year
	Income	(1,967)	(1,967)	(984)	(902)	82	(2,117)	(1,967)	0	0	0	0	
	<b>Net Expenditure</b>	<b>(119)</b>	<b>(129)</b>	<b>(65)</b>	<b>(80)</b>	<b>(16)</b>	<b>(353)</b>	<b>(129)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Owen Whalley Budget Risk: High
<b>K99 Building Control Trading Account</b>	Expenditure												Underspend due to the vacant posts.
	Income	1,000	1,062	531	304	(227)	990	1,062	0	0	7	8	<b>Budget Risks:</b> Competitive markets - potential decrease in activities, this is being monitored very closely, costs reduced to reflect the
	<b>Net Expenditure</b>	<b>0</b>	<b>(11)</b>	<b>(6)</b>	<b>(4)</b>	<b>2</b>	<b>0</b>	<b>(11)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Owen Whalley Budget Risk: High
<b>J44 Application Support</b>	Expenditure	505	869	435	231	(204)	826	869	0	0	5	5	Due to vacant posts
	Income	(287)	(817)	(409)	(294)	115	(817)	(817)	0	0	0	0	
	<b>Net Expenditure</b>	<b>218</b>	<b>52</b>	<b>26</b>	<b>(63)</b>	<b>(89)</b>	<b>9</b>	<b>52</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Budget Risk:
<b>J45 Planning Projects &amp; Initiative</b>	Expenditure	0	0	0	179	179	42	0	0	0	0	0	One off project costs - funded by s106
	Income	0	0	0	(69)	(69)	(42)	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>110</b>	<b>110</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Budget Risk:
<b>J46 Conservation, Strategic Planning and Transport</b>	Expenditure	1,795	2,077	1,039	667	(372)	1,795	2,077	0	0	16	16	Underspend due to service being restructured, vacant posts
	Income	(90)	(366)	(183)	0	183	(90)	(366)	0	0	307	307	
	<b>Net Expenditure</b>	<b>1,705</b>	<b>1,711</b>	<b>856</b>	<b>667</b>	<b>(189)</b>	<b>1,705</b>	<b>1,711</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Budget Risk:
<b>J47 PBC Management</b>	Expenditure	261	261	131	132	2	261	261	0	0	0	0	
	Income	(48)	(48)	(24)	0	24	(48)	(48)	0	0	0	0	
	<b>Net Expenditure</b>	<b>213</b>	<b>213</b>	<b>107</b>	<b>132</b>	<b>26</b>	<b>213</b>	<b>213</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Budget Risk:
<b>K98 Local Land Charges Account</b>	Expenditure	492	0	0	0	0	0	0	0	0	0	0	budget consolidated within the application support J44
	Income	(430)	0	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>62</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Owen Whalley Budget Risk: High
<b>TOTAL FOR DEVELOPMENT &amp; BUILDING CONTROL</b>	Expenditure	6,475	6,638	3,319	2,640	(679)	6,209	6,638	0	0	7	7	Underspend due to some vacant posts and variance on income due to profiled income relating to recharges will be applied at the year end.
	Income	(4,169)	(4,669)	(2,335)	(1,648)	687	(4,502)	(4,670)	(1)	0	4	4	
	<b>Net Expenditure</b>	<b>2,306</b>	<b>1,969</b>	<b>985</b>	<b>992</b>	<b>8</b>	<b>1,707</b>	<b>1,968</b>	<b>(1)</b>	<b>(0)</b>	<b>15</b>	<b>15</b>	Service Head: Owen Whalley



DEVELOPMENT & RENEWAL (General Fund)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)	
									£'000	%	%	
<b>J08 Programmes and Projects Funding</b>	Expenditure	25	25	13	64	52	110	25	0	0		Ocean Regeneration Trust - costs funded by reserves
	Income	0	0	0	0	0	(100)	0	0	0		Reserves re: Ocean Regeneration Trust
	<b>Net Expenditure</b>	<b>25</b>	<b>25</b>	<b>13</b>	<b>64</b>	<b>52</b>	<b>10</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>150</b>	Vote Budget Manager: Chris Holme Budget Risk: Low
<b>J12 Resources</b>	Expenditure	2,158	2,158	1,079	1,248	169	2,158	2,158	0	0	0	Relating to one off project staff costs - funded by HRA and Capital
	Income	(559)	(559)	(280)	(173)	107	(559)	(559)	0	0	0	Reserves drawdown to finance one off project spend, Recharges to capital for one off project costs
	<b>Net Expenditure</b>	<b>1,599</b>	<b>1,599</b>	<b>800</b>	<b>1,075</b>	<b>276</b>	<b>1,599</b>	<b>1,599</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Chris Holme Budget Risk: Low
<b>TOTAL FOR RESOURCES</b>	Expenditure	2,183	2,183	1,092	1,312	221	2,268	2,183	0	0	(4)	
	Income	(559)	(559)	(280)	(173)	107	(659)	(559)	0	0		
	<b>Net Expenditure</b>	<b>1,624</b>	<b>1,624</b>	<b>812</b>	<b>1,139</b>	<b>327</b>	<b>1,609</b>	<b>1,624</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>Service Head: Chris Holme</b>
<b>J14 Management &amp; Support Services</b>	Expenditure	1,425	1,855	928	2,886	1,959	1,472	1,855	0	0	26	Support services recharge to be re-allocated
	Income	(20)	(20)	(10)	(37)	(27)	(20)	(20)	0	0	0	Recharge to HRA
	<b>Net Expenditure</b>	<b>1,405</b>	<b>1,835</b>	<b>918</b>	<b>2,849</b>	<b>1,932</b>	<b>1,452</b>	<b>1,835</b>	<b>0</b>	<b>0</b>	<b>26</b>	Aman Dalvi Budget Risk: Low
<b>J16 Asset Management</b>	Expenditure	1,724	1,692	846	750	(96)	1,750	1,692	0	0	(3)	Additional projected costs on Community Buildings funded by reserves
	Income	(643)	(643)	(322)	(135)	187	(711)	(643)	0	0		Reserves drawdown for community buildings works
	<b>Net Expenditure</b>	<b>1,081</b>	<b>1,049</b>	<b>525</b>	<b>615</b>	<b>91</b>	<b>1,039</b>	<b>1,049</b>	<b>0</b>	<b>0</b>	<b>1</b>	Service Head: Ann Sutcliffe Budget Risk: Medium
<b>J18 Olympics</b>	Expenditure	672	672	336	148	(188)	600	672	0	0	12	Project staff costs relating to Olympic legacy yet to be recharged
	Income	(87)	(87)	(44)	(9)	35	(49)	(87)	0	0	78	
	<b>Net Expenditure</b>	<b>585</b>	<b>585</b>	<b>293</b>	<b>139</b>	<b>(154)</b>	<b>551</b>	<b>585</b>	<b>0</b>	<b>0</b>	<b>6</b>	Service Head: Chris Holme Budget Risk: Low
<b>J20 Strategy, Regeneration and Sustainability</b>	Expenditure	7,528	7,505	3,753	3,707	(46)	7,580	7,505	0	0	(1)	Forecast also includes New Home Bonus £4.3m Transfer to Reserve to finance Decent Homes Capital programme.
	Income	(1,736)	(1,737)	(869)	(703)	166	(1,806)	(1,737)	0	0	(4)	
	<b>Net Expenditure</b>	<b>5,792</b>	<b>5,768</b>	<b>2,884</b>	<b>3,004</b>	<b>120</b>	<b>5,774</b>	<b>5,768</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	Service Head: Jackie Odunoye Budget Risk: Medium

DEVELOPMENT & RENEWAL (General Fund)		FULL YEAR											Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates				
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)						
									£'000	%	£'000	%					
<b>J22 Housing Regeneration</b>	Expenditure	368	368	184	292	108	460	368	0	0						<b>Budget Risks:</b> pressures on revenue due to costs of dealing with the capital asset portfolio – the on-going requirement for the Directorate to explore possible development opportunities has led to additional project feasibility and development costs being incurred.	
	Income																
	<b>Net Expenditure</b>	<b>(420)</b>	<b>(420)</b>	<b>(210)</b>	<b>(14)</b>	<b>196</b>	<b>(459)</b>	<b>(420)</b>	<b>0</b>	<b>0</b>							
																Service Head Budget Risk:	Jackie Odunoye Medium
<b>J24 Employment &amp; Enterprise</b>	Expenditure	2,128	2,219	1,110	989	(121)	2,334	2,219	0	0			(5)			Additional project related costs - one off funded by Reserve, reflected in income	
	Income	(1,145)	(1,145)	(573)	(127)	446	(1,263)	(1,145)	0	0							
	<b>Net Expenditure</b>	<b>983</b>	<b>1,074</b>	<b>537</b>	<b>862</b>	<b>325</b>	<b>1,071</b>	<b>1,074</b>	<b>0</b>	<b>0</b>			<b>0</b>				
																Service Head Budget Risk:	Chris Holme Low
<b>J26 Lettings</b>	Expenditure	2,610	2,566	1,283	938	(345)	2,610	2,566	0	0			(2)			Due to vacant posts	
	Income	(1,480)	(1,480)	(740)	(552)	188	(1,480)	(1,480)	0	0							
	<b>Net Expenditure</b>	<b>1,130</b>	<b>1,086</b>	<b>543</b>	<b>386</b>	<b>(157)</b>	<b>1,130</b>	<b>1,086</b>	<b>0</b>	<b>0</b>			<b>(4)</b>				
																Service Head Budget Risk:	Colin Cormack Low
<b>J30 BSF Programme</b>	Expenditure	1,155	1,155	578	394	(184)	1,310	1,155	0	0						Project staff costs - recharged to BSF capital - this is reflected in the income	
	Income	(940)	(940)	(470)	(470)	0	(1,094)	(940)	0	0							
	<b>Net Expenditure</b>	<b>215</b>	<b>215</b>	<b>108</b>	<b>(76)</b>	<b>(184)</b>	<b>216</b>	<b>215</b>	<b>0</b>	<b>0</b>			<b>(0)</b>				
																Service Head Budget Risk:	Ann Sutcliffe Medium
<b>J32 Admin Buildings</b>	Expenditure	20,136	20,033	10,017	8,517	(1,500)	20,350	20,033	0	0			(2)			Variance due to recharges will to be processed and recharged , e.g., relating to NNDR & energy, recharges	
	Income	(18,289)	(18,289)	(9,145)	(9,422)	(278)	(18,600)	(18,289)	0	0			(2)				
	<b>Net Expenditure</b>	<b>1,847</b>	<b>1,744</b>	<b>872</b>	<b>(905)</b>	<b>(1,777)</b>	<b>1,750</b>	<b>1,744</b>	<b>0</b>	<b>0</b>			<b>(0)</b>				
																Service Head Budget Risk:	Ann Sutcliffe Low
<b>J34 Depots</b>	Expenditure	371	283	142	111	(31)	300	283	0	0							
	Income	(459)	(459)	(230)	(162)	68	(308)	(459)	0	0							
	<b>Net Expenditure</b>	<b>(88)</b>	<b>(176)</b>	<b>(88)</b>	<b>(51)</b>	<b>37</b>	<b>(8)</b>	<b>(176)</b>	<b>0</b>	<b>0</b>							
																Service Head Budget Risk:	Ann Sutcliffe High
<b>J40 Homeless &amp; Housing Advice</b>	Expenditure	31,274	31,274	15,637	12,762	(2,875)	31,553	31,274	0	0			(1)			<b>Budget Risk:</b> Pressures have arisen on the Bad Debts provision as a result of a lower recovery of rental income through the housing benefit system than historically budgeted. This has arisen from the introduction by the DWP of the new 'Automated Transfers to Local Authority System' (ATLAS II), which has resulted in client entitlement to benefits now being adjusted in real time.	
	Income	(30,121)	(30,121)	(15,061)	(12,788)	2,273	(30,400)	(30,121)	0	0			(1)				
	<b>Net Expenditure</b>	<b>1,153</b>	<b>1,153</b>	<b>577</b>	<b>(26)</b>	<b>(603)</b>	<b>1,153</b>	<b>1,153</b>	<b>0</b>	<b>0</b>			<b>0</b>				
																Vote Budget Manager: Budget Risk:	C.Cormack High
<b>TOTAL FOR DEVELOPMENT &amp; RENEWAL</b>	Expenditure	78,049	78,443	39,222	35,446	(3,776)	78,796	78,443	0	0			(0)				
	Income	(60,068)	(60,569)	(30,285)	(26,240)	4,045	(61,351)	(60,569)	(1)	0			(1)				
	<b>Net Expenditure</b>	<b>17,981</b>	<b>17,874</b>	<b>8,937</b>	<b>9,206</b>	<b>269</b>	<b>17,445</b>	<b>17,874</b>	<b>(1)</b>	<b>(0)</b>			<b>2</b>				
																Director:	Jackie Odunoye

DEVELOPMENT & RENEWAL (General Fund)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates	
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000 %		Variance (Previous & Latest Forecast Outturn) %		
<b>SERVICE TRANSFER TO/FROM OTHER DIRECTORATES</b>													
J48 Third Sector Team - transfer from CE	Expenditure	2,282	2,393	1,197	870	(327)	2,516	2,393	0	0	(5)	Budget Risks: The employee costs exceeds the base budget that was inherited by the Directorate incorporates a shortfall in resources of approximately £200k, including staff numbers that exceed the establishment  Vote Budget Manager: Chris Holme Budget Risk: High	
	Income	(50)	(50)	(25)	(20)	5	0	(50)	0	0	0		
<b>Net Expenditure</b>		<b>2,232</b>	<b>2,343</b>	<b>1,172</b>	<b>850</b>	<b>(322)</b>	<b>2,516</b>	<b>2,343</b>	<b>0</b>	<b>0</b>			
<b>REVISED TOTAL FOR DEVELOPMENT &amp; RENEWAL</b>													
		Expenditure	80,331	80,836	40,418	36,316	(4,102)	81,312	80,836	0	0	(1)	Budget Risks: Third sector employee costs, potential forecast risks of £248k.  1 Director: Aman Dalvi
		Income	(60,118)	(60,619)	(30,310)	(26,260)	4,050	(61,351)	(60,619)	0	0	(1)	
<b>Net Expenditure</b>		<b>20,213</b>	<b>20,217</b>	<b>10,109</b>	<b>10,056</b>	<b>(53)</b>	<b>19,961</b>	<b>20,217</b>	<b>0</b>	<b>0</b>			
<b>Energy Costs</b> (excluding schools, tenants, leaseholders)				395,767	345,667	(50,100)							Include only Council's Admin buildings and Depot. These costs are recharged across the directorates as part of the accommodation costs

RESOURCES		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)			
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
R34 Internal Audit	Expenditure	814	805	403	444	41	805	805	0	0	The budget to date versus the actuals to date reflects accruals and audit contract expenditure to be incurred at year-end.	
	Income	(817)	(817)	(409)	(476)	(67)	(817)	(817)	0	0		
	Net Expenditure	(3)	(12)	(6)	(32)	(26)	(12)	(12)	0	0	Vote Budget Manager: Minesh Jani Budget Risk: Low Date forecast last reviewed: 16/07/2012	
R40 Risk Management	Expenditure	575	575	288	270	(18)	575	575	0	0		
	Income	(575)	(575)	(288)	(270)	18	(575)	(575)	0	0		
	Net Expenditure	0	0	0	0	0	0	0	0	0	Vote Budget Manager: Minesh Jani Budget Risk: Low Date forecast last reviewed: 16/07/2012	
<b>TOTAL FOR AUDIT &amp; RISK</b>	Expenditure	1,389	1,380	691	714	23	1,380	1,380	0	0		
	Income	(1,392)	(1,392)	(697)	(746)	(49)	(1,392)	(1,392)	0	0		
	Net Expenditure	(3)	(12)	(6)	(32)	(26)	(12)	(12)	0	0	<b>Service Head: Minesh Jani</b>	
R36 Council Tax & NNDR	Expenditure	38,050	37,960	18,980	16,795	(2,185)	37,960	37,960	0	0		
	Income	(35,705)	(35,705)	(17,853)	(15,667)	2,186	(35,705)	(35,705)	0	0		
	Net Expenditure	2,345	2,255	1,127	1,128	1	2,255	2,255	0	0	Vote Budget Manager: Roger Jones Budget Risk: Medium Date forecast last reviewed: 26/07/2012	
R42 Debtors Income Service	Expenditure	910	904	452	462	10	904	904	0	0		
	Income	(910)	(910)	(455)	(465)	(10)	(910)	(910)	0	0		
	Net Expenditure	0	(6)	(3)	(3)	0	(6)	(6)	0	0	Vote Budget Manager: Roger Jones Budget Risk: Low Date forecast last reviewed: 16/07/2012	
R44 Cashiers	Expenditure	398	380	190	281	91	380	380	0	0		
	Income	(398)	(398)	(199)	(283)	(84)	(398)	(398)	0	0		
	Net Expenditure	0	(18)	(9)	(2)	7	(18)	(18)	0	0	Vote Budget Manager: Roger Jones Budget Risk: Low Date forecast last reviewed: 16/07/2012	
R48 Information Services	Expenditure	7,487	11,203	5,602	7,488	1,886	11,203	11,203	0	0	Budget to date versus the actuals to date variance reflects anticipated expenditure to be incurred as the ICT contract progresses during 2012-13 and also repayments by Agilisys that will net this expenditure down.	
	Income	(6,906)	(7,599)	(3,800)	(5,686)	(1,886)	(7,599)	(7,599)	0	0		
	Net Expenditure	581	3,604	1,802	1,802	0	3,604	3,604	0	0	Vote Budget Manager: Manjit Soroya Budget Risk: Low Date forecast last reviewed: 16/07/2012	
R50 Customer Access	Expenditure	5,339	5,253	2,627	2,588	(39)	5,253	5,253	0	0	The budget to date versus the actuals to date reflects accruals and SLA income to be received during the financial year.	
	Income	(2,305)	(2,272)	(1,136)	(1,098)	38	(2,272)	(2,272)	0	0		
	Net Expenditure	3,034	2,981	1,491	1,490	(1)	2,981	2,981	0	0	Vote Budget Manager: Claire Symonds Budget Risk: Medium Date forecast last reviewed: 26/07/2012	
R54 Housing Benefits	Expenditure	249,924	249,924	124,962	133,780	8,818	250,924	250,924	1,000	0	Projected net variance on housing benefits - £1M - due to changes in Housing Benefits subsidy at the start of the financial year affecting the levels of overpayments and their qualification for subsidy grant income.	
	Income	(249,429)	(249,429)	(124,715)	(133,033)	(8,318)	(249,429)	(249,429)	0	0		
	Net Expenditure	495	495	247	747	500	1,495	1,495	1,000	202	Vote Budget Manager: Steve Hill Budget Risk: Medium Date forecast last reviewed: 26/07/2012	
R58 Benefits Admin	Expenditure	7,251	7,151	3,576	4,026	450	7,151	7,151	0	0		
	Income	(6,216)	(6,216)	(3,108)	(3,559)	(451)	(6,216)	(6,216)	0	0		
	Net Expenditure	1,035	935	468	467	(1)	935	935	0	0	Vote Budget Manager: Steve Hill Budget Risk: Low Date forecast last reviewed: 26/07/2012	

RESOURCES

Explanation of any variance that is considered to be significant and all variances greater than £100k

		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Proposed mitigating action and dates
									£'000	%	
R60 Reprographics	Expenditure	478	478	239	218	(21)	478	478	0	0	
	Income	(478)	(478)	(239)	(213)	26	(478)	(478)	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Steve Burr Budget Risk: Low Date forecast last reviewed: 16/07/2012
R70 ICT Client	Expenditure	0	540	270	231	(39)	540	540	0	0	
	Income	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>540</b>	<b>270</b>	<b>231</b>	<b>(39)</b>	<b>540</b>	<b>540</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Manjit Soroya Budget Risk: Low Date forecast last reviewed: 16/07/2012
<b>TOTAL FOR CUSTOMER ACCESS &amp; ICT</b>		Expenditure 309,837	313,793	156,898	165,869	8,971	314,793	314,793	1,000	0	
		Income (302,347)	(303,007)	(151,505)	(160,004)	(8,499)	(303,007)	(303,007)	0	0	
		<b>Net Expenditure 7,490</b>	<b>10,786</b>	<b>5,393</b>	<b>5,365</b>	<b>472</b>	<b>11,786</b>	<b>11,786</b>	<b>1,000</b>	<b>9</b>	<b>Service Head: Claire Symonds</b>
R38 Procurement	Expenditure	1,081	1,274	637	650	13	984	1,274	0	0	
	Income	(1,081)	(1,081)	(541)	(553)	(12)	(1,081)	(1,081)	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>193</b>	<b>96</b>	<b>97</b>	<b>1</b>	<b>(97)</b>	<b>193</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Hugh Starkey Budget Risk: Low Date forecast last reviewed: 16/07/2012
R46 Payments	Expenditure	446	446	223	207	(16)	446	446	0	0	
	Income	(445)	(445)	(223)	(226)	(3)	(445)	(445)	0	0	
	<b>Net Expenditure</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>(19)</b>	<b>(19)</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Hugh Starkey Budget Risk: Low Date forecast last reviewed: 16/07/2012
<b>TOTAL FOR PROCUREMENT &amp; PAYMENTS</b>		Expenditure 1,527	1,720	860	857	(3)	1,430	1,720	0	0	
		Income (1,526)	(1,526)	(764)	(779)	(15)	(1,526)	(1,526)	0	0	
		<b>Net Expenditure 1</b>	<b>194</b>	<b>96</b>	<b>78</b>	<b>(18)</b>	<b>(96)</b>	<b>194</b>	<b>0</b>	<b>0</b>	<b>Service Head: Hugh Sharkey</b>
R32 Corporate Finance	Expenditure	2,431	2,412	1,206	1,206	0	2,412	2,412	0	0	
	Income	(2,446)	(2,446)	(1,223)	(1,223)	0	(2,446)	(2,446)	0	0	
	<b>Net Expenditure</b>	<b>(15)</b>	<b>(34)</b>	<b>(17)</b>	<b>(17)</b>	<b>0</b>	<b>(34)</b>	<b>(34)</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Alan Finch Budget Risk: Low Date forecast last reviewed: 18/07/2012
R82 Non-Distributed Costs	Expenditure	255	255	128	128	0	255	255	0	0	
	Income	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>255</b>	<b>255</b>	<b>128</b>	<b>128</b>	<b>0</b>	<b>255</b>	<b>255</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Alan Finch Budget Risk: Low Date forecast last reviewed: 18/07/2012
R78 Replacement of JDE	Expenditure	0	583	292	104	(188)	583	583	0	0	
	Income	0	(583)	(292)	(146)	146	(583)	(583)	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(42)</b>	<b>(42)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Paul Thorogood Budget Risk: Low Date forecast last reviewed: 17/10/2012
<b>TOTAL FOR CORPORATE FINANCE &amp; NDC</b>		Expenditure 2,686	3,250	1,626	1,438	(188)	3,250	3,250	0	0	
		Income (2,446)	(3,029)	(1,515)	(1,369)	146	(3,029)	(3,029)	0	0	
		<b>Net Expenditure 240</b>	<b>221</b>	<b>111</b>	<b>69</b>	<b>(42)</b>	<b>221</b>	<b>221</b>	<b>0</b>	<b>0</b>	<b>Service Head: Alan Finch</b>
R62 Business Development	Expenditure	965	492	246	2,220	1,974	492	492	0	0	
	Income	0	0	0	(1,974)	(1,974)	0	0	0	0	
	<b>Net Expenditure</b>	<b>965</b>	<b>492</b>	<b>246</b>	<b>246</b>	<b>0</b>	<b>492</b>	<b>492</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Ekbal Hussain Budget Risk: Low Date forecast last reviewed: 20/07/2012
<b>TOTAL FOR BUSINESS DEVELOPMENT</b>		Expenditure 965	492	246	2,220	1,974	492	492	0	0	
		Income 0	0	0	(1,974)	(1,974)	0	0	0	0	
		<b>Net Expenditure 965</b>	<b>492</b>	<b>246</b>	<b>246</b>	<b>0</b>	<b>492</b>	<b>492</b>	<b>0</b>	<b>0</b>	<b>Service Head: Ekbal Hussain</b>

RESOURCES

Explanation of any variance that is considered to be significant and all variances greater than £100k

		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Proposed mitigating action and dates
									£'000	%	
R90 HR Strategy	Expenditure	967	1,000	500	467	(33)	1,000	1,000	0	0	
	Income	(968)	(968)	(484)	(484)	0	(968)	(968)	0	0	
	<b>Net Expenditure</b>	<b>(1)</b>	<b>32</b>	<b>16</b>	<b>(17)</b>	<b>(33)</b>	<b>(1)</b>	<b>32</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Simon Kilbey Budget Risk: Low Date forecast last reviewed: 11/07/2012
R92 HR Consultancy	Expenditure	1,721	1,671	836	930	94	1,671	1,671	0	0	
	Income	(1,723)	(1,489)	(745)	(807)	(62)	(1,723)	(1,489)	0	0	variance to date due to outstanding recharges to Adults for training expenses.
	<b>Net Expenditure</b>	<b>(2)</b>	<b>182</b>	<b>91</b>	<b>123</b>	<b>32</b>	<b>(2)</b>	<b>182</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Simon Kilbey Budget Risk: Low Date forecast last reviewed: 11/07/2012
R94 HR Operations	Expenditure	4,678	4,573	2,287	2,461	174	4,573	4,573	0	0	
	Income	(4,672)	(4,716)	(2,358)	(2,494)	(136)	(4,672)	(4,716)	0	0	
	<b>Net Expenditure</b>	<b>6</b>	<b>(143)</b>	<b>(71)</b>	<b>(33)</b>	<b>38</b>	<b>(9)</b>	<b>(143)</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Simon Kilbey Budget Risk: Low Date forecast last reviewed: 11/07/2012
R96 PAS Schemes	Expenditure	1,261	1,500	750	956	206	1,500	1,500	0	0	
	Income	(1,274)	(1,082)	(541)	(810)	(269)	(1,274)	(1,082)	0	0	variance to date due to additional income to support agreed training programs.
	<b>Net Expenditure</b>	<b>(13)</b>	<b>418</b>	<b>209</b>	<b>146</b>	<b>(63)</b>	<b>226</b>	<b>418</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Simon Kilbey Budget Risk: Low Date forecast last reviewed: 11/07/2012
<b>TOTAL FOR HR SERVICES</b>	Expenditure	8,628	8,744	4,373	4,814	441	8,744	8,744	0	0	
	Income	(8,637)	(8,255)	(4,128)	(4,595)	(467)	(8,637)	(8,255)	0	0	
	<b>Net Expenditure</b>	<b>(9)</b>	<b>489</b>	<b>245</b>	<b>219</b>	<b>(26)</b>	<b>406</b>	<b>489</b>	<b>0</b>	<b>0</b>	Service Head: Simon Kilbey
R80 Directors Office	Expenditure	681	605	303	303	0	605	605	0	0	
	Income	(616)	(616)	(308)	(308)	0	(616)	(616)	0	0	
	<b>Net Expenditure</b>	<b>65</b>	<b>(11)</b>	<b>(5)</b>	<b>(5)</b>	<b>0</b>	<b>(11)</b>	<b>(11)</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Junu Begum Budget Risk: Low Date forecast last reviewed: 20/07/2012
<b>TOTAL FOR RESOURCES</b>	Expenditure	325,713	329,985	164,997	176,215	11,218	330,694	330,985	1,000	0	
	Income	(316,964)	(317,825)	(158,917)	(169,775)	(10,858)	(318,207)	(317,825)	0	0	
	<b>Net Expenditure</b>	<b>8,749</b>	<b>12,160</b>	<b>6,080</b>	<b>6,440</b>	<b>360</b>	<b>12,487</b>	<b>13,160</b>	<b>1,000</b>	<b>8</b>	Director: Chris Naylor
<b>Energy Costs</b> (excluding schools, tenants, leaseholders)				0	0	(0)					

## CORPORATE MONTHLY BUDGET MONITORING - September 2012

CORPORATE COSTS & CAPITAL FINANCING		FULL YEAR										
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)		Explanation of any variance that is considered to be significant and all variances greater than £100k	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%		Proposed mitigating action and dates
CORPORATE COSTS & CAPITAL FINANCING		Expenditure	15,855	12,292	6,146	10,277	4,131	14,867	12,292	0	0	
		Income	(2,395)	(2,395)	(1,197)	(2,707)	(1,510)	(2,395)	(2,395)	0	0	
		Net Expenditure	13,460	9,897	4,949	7,570	2,621	12,472	9,897	0	0	
Contingency and Below the line items			(15,461)	(21,355)	(21,078)	0	21,078	(20,426)	(21,355)	0	0	
		Net Expenditure	(2,001)	(11,458)	(16,129)	7,570	23,698	(7,954)	(11,458)	0	0	Director: C Naylor
Energy Costs (excluding schools, tenants, leaseholders)					0	0	0					

AHWB	98,056	25,472	25,457	-15	98,056	0
CHE	8,898	2,966	2,956	-10	8,898	0
CSF	89,270	29,757	32,444	2,687	89,270	0
CLC	70,494	19,924	16,918	-3,006	70,494	0
D&R	19,957	6,652	5,473	-1,179	19,957	0
RES	11,787	3,929	3,840	-89	11,787	0
CORP	-6,196	4,157	3,744	-413	-6,196	0
	292,266	92,857	90,832	-2,025	292,266	0
			2,025			